AGENDA



3:00 P.M.

CITY COUNCIL SPECIAL MEETING

WEDNESDAY, SEPTEMBER 11, 2019

NOTES:

- Meeting room is wheelchair accessible. American Disabilities Act (ADA) accommodations are available upon request. Please phone 928-282-3113 at least two (2) business days in advance.
- City Council Meeting Agenda Packets are available on the City's website at:

www.SedonaAZ.gov

GUIDELINES FOR PUBLIC COMMENT

PURPOSE:

- To allow the public to provide input to the City Council on a particular subject scheduled on the agenda.
- This is not a question/answer session.

PROCEDURES:

- Fill out a "Comment Card" and deliver it to the City Clerk.
- When recognized, use the podium/microphone.
- State your:
 - 1. Name and
 - 2. City of Residence
- Limit comments to 3 MINUTES.
- Submit written comments to the City Clerk.

- I. CALL TO ORDER/PLEDGE OF ALLEGIANCE/MOMENT OF SILENCE
- 2. ROLL CALL

3. SPECIAL BUSINESS

LINK TO DOCUMENT =

- a. AB 2521 Discussion/possible direction regarding an overview of citizen communication activities and approaches, an assessment of the function's gains 🦡 and gaps 2017 to present, and suggestions for possible additional improvements or new initiatives.
- b. **Discussion/possible action** regarding future meetings/agenda items.

4. EXECUTIVE SESSION

If an Executive Session is necessary, it will be held in the Vultee Conference Room at 106 Roadrunner Drive. Upon a public majority vote of the members constituting a quorum, the Council may hold an Executive Session that is not open to the public for the following purposes:

- To consult with legal counsel for advice regarding matters listed on this agenda per A.R.S. § 38-431.03(A)(3).
- b. Return to open session. Discussion/possible action regarding executive session items.

5. ADJOURNMENT

Posted:	
Ву:	Susan L. Irvine, CMC City Clerk

Note: Pursuant to A.R.S. § 38-431.02(B) notice is hereby given to the members of the City Council and to the general public that the Council will hold the above open meeting. Members of the City Council will attend either in person or by telephone, video, or internet communications. The Council may vote to go into executive session on any agenda item, pursuant to A.R.S. § 38-431.03(A)(3) and (4) for discussion and consultation for legal advice with the City Attorney. Because various other commissions, committees and/or boards may speak at Council meetings, notice is also given that four or more members of these other City commissions, boards, or committees may be in attendance.

A copy of the packet with material relating to the agenda items is typically available for review by the public in the Clerk's office after 1:00 p.m. the Thursday prior to the Council meeting and on the City's website at www.SedonaAZ.gov. The Council Chambers is accessible to people with disabilities, in compliance with the Federal 504 and ADA laws. Those with needs for special typeface print, may request these at the Clerk's Office. All requests should be made forty-eight hours prior to the meeting.

> CITY COUNCIL CHAMBERS 102 ROADRUNNER DRIVE, SEDONA, AZ

The mission of the City of Sedona government is to provide exemplary municipal services that are consistent with our values, history, culture and unique beauty.



CITY COUNCIL AGENDA BILL

AB 2521 September 11, 2019 Special Business

Agenda Item: 3a

Proposed Action & Subject: Discussion/possible direction regarding an overview of citizen communication activities and approaches, an assessment of the function's gains and gaps 2017 to present, and suggestions for possible additional improvements or new initiatives.

Department City Manager's Office

Time to Present 20 minutes Total Time for Item 2 hours

Other Council Meetings N/A

Exhibits A. PowerPoint Presentation

City Attorney	Reviewed 9/3/19 SDC	Expenditure Required		
Approval		\$ 0		
City Manager's Recommendation City Manager's communications efforts.		Amount Budgeted		
	communications	\$ 0		
		Account No. N/A (Description)		
		Finance 🖂 Approval		

SUMMARY STATEMENT

Background: An audit of internal and external communications conducted by the Communications Manager in June 2017 recommended several actions:

- Improve the functionality, content, and staff training for operation of the City website;
- Adopt a centralized and strategic approach to communications with a focus on planned, consistent messaging;
- Consolidate and improve social media communication, and;
- Improve emergency communication tools and protocols.

At the September 11th meeting, City Council will receive a briefing on progress made and further improvements recommended for the City's citizen communication processes and technology. Councilors will also receive an overview of widely-accepted best practices in mass communication and communication planning and will be invited to discuss possible future communication initiatives.

To ensure productive and actionable direction from City Council, the Communication Manager recommends Council members focus their discussion and direction on:

- Identifying a specific need or problem that can be addressed, or its resolution advanced, by citizen communication;
- Defining a measurable, achievable goal for any future citizen communication campaign or initiative ("what does success look like?"), and;
- Addressing citizen priorities or concerns identified in the 2017 National Citizen Survey, such as transportation, walkability, workforce housing, sustainability.

Community Plan Consistent: ☐Yes - ☐No - ☒Not Applicable	
Board/Commission Recommendation: Applicable - Not Applicable	
Alternative(s):	
MOTION	

I move to: for discussion and possible direction only.



Citizen Communication





Agenda

- Shared vocabulary
- Gaps & improvements
- Data and observations
- Council discussion









Background

- Strategic communication planning
- Crisis communication & reputation management
- Marketing:
 - State and municipal government
 - Public & charter school districts
 - Entertainment industry

Definitions

Public relations

Facilitating relationships between an organization and its publics.

Anticipating, researching and analyzing public opinion and providing counsel.

Marketing

Facilitating the exchange of offerings that have value for customers, clients, society.

Public information

Materials & activities designed to inform constituents. Connotation of neutrality. *

Persuasive communication

Encourage someone to support, believe, change belief or behavior, or elicit a desired response.

Successful mass communication







Distribution channels / tactics

Appropriate for the message & audience



15 exposures to awareness

Costs and ROI

State agency

Spent \$60,000 to make \$600,000

Annual budget \$6 million for Phoenix metro region

Municipal public corporation

Spent \$0 to make \$400,000

Annual budget PR \$2 million

Advertising \$500,000

Did not include citizen engagement function



10-13% of revenues spent on marketing

Public sector (federal)

6-15% of revenues spent on public info

Source: Gartner CMO survey

Gaps

June 2017 communication audit

- Website functionality & practice
- Social media fragmentation
- Messaging
- Decentralized / Task-oriented
- No graphics standards
- Partnerships not leveraged



Progress

- Digital: Web, social
- Messaging
- Performance reporting
- Graphics standards
- Sedona in Motion





Data: Social / digital reach

	FY18	FY19 target	FY19 actual
FB total followers	3868	4000	6,721
FB Sedona followers	693	875	1,017
eNotify subscribers	1,100	1,800	3,680
Next Door impressions			1,118

Observations

- Silent majority
- Supermajorities
- Quiet, but listening
- Complaints and rumors



National Citizen Survey

High / higher than national benchmark

- Quality of life 85% good/exc
- Customer service 75%
- Police 83%
- Parks 77%



National Citizen Survey

Overall direction

Low / lower than national benchmark. 31% consider it excellent or good.



- Traffic improvements
- Workforce housing
- Increased walkability and bikeability
- Sustainability



Well-defined, measurable goals

Identify audience

Design the message

Choose channels / tactics

Implement, refine if needed

Measure results

Preface to council discussion

- NCS citizen priorities
- To get a return on investment ...
 - Outcomes, not outputs
 - Measurable and achievable
 - Strategic: Focus on priorities



Council discussion

- What is the goal, problem or need?
- What does success look like? How do we measure it?
- What audience do we focus on?
- Do you have thoughts on messaging?
- Do you have thoughts on tactics / channels?





Citizen Communication



