Monthly Financial Report

June 2021



CITY OF SEDONA

December 11, 2021

Monthly Financial Report

June 2021

Executive Summary

The City's largest revenue sources are sales and bed tax revenues. Fiscal Year (FY) 2021 **City sales taxes were 38% higher** than the prior year and FY 2021 **bed taxes were 72% higher** than the prior year. (See pg. 50) In spite of the COVID-19 pandemic, FY 2021 amounts represented the City's highest fiscal year in both the sales and bed tax categories, which occurred in April. Both May and June sales and bed tax could have been zero and the total for the year would have exceeded the full-year total for any prior fiscal year.

FY 2021 Increase (Decrease) Over Prior Year									
City Sales Taxes	\$ 7,698,776								
Bed Taxes	2,990,815								
Total	\$10,689,591								

City sales tax revenues increased 36% for the month. (See pg. 49) Typically, June is the start of the summer slowdown. While June sales tax was lower than March-May 2021, it was 11% higher than the pre-COVID peak in March 2019.

During FY 2020, a taxpayer was notified of payments made in error and anticipated refund requests to be submitted. As a result, a liability was set up instead of recognizing the revenue. However, the taxpayer did not opt to submit the refund requests so the liability was reversed in June 2020 and the revenue recognized. The adjustment was reflected in the applicable months on page 50. Based on our accounting records, sales tax revenue was up 28% (See pg. 50), but the 36% increase reflected the taxable activity for the month of June. (See pg. 49)

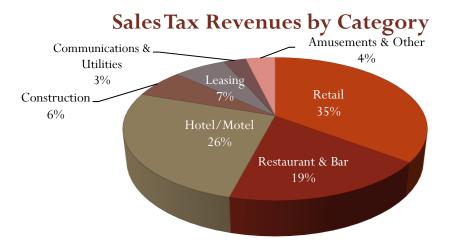
Every category, except Construction, was up significantly for the month with the most extreme being Hotel/Motel (74%) and Amusements & Other (115%). (See pg. 49) As a point of comparison, June 2020 saw the start of recovery after the COVID-19 closures and was up 1% in total compared to June 2019. June 2021 was up 36% in total compared to June 2020.

- Retail was up 19% last June, and up 34% this June. Increases continued in both local and online sales.
- Restaurant & Bar was up 2% last June, and up 20% this June.
- Hotel/Motel was down 4% last June, and up 74% this June. See comment below about other transient
 occupancy types not captured in the hotel occupancy rate.
- Construction was down 13% and has not followed any trends related to the COVID-19 closures.
- Leasing was up 16% and has had very little impact related to the COVID-19 closure trends.
- Communications & Utilities was up 1% last June, and up 33% this June. We have speculated that significant increase was mostly likely due to higher usage levels with the significant increases in tourism.
- Amusements & Other was down 59% last June, but up 115% this June. Compared to June 2019, Amusements & Other was still down 12%.

Bed tax revenues increased 71% for the month. (See pg. 50) As previously mentioned, June is typically the start of the summer slowdown. While June bed tax was lower than March-May 2021, it was 13% higher than the pre-COVID peak in March 2019. The hotel occupancy rate (45%) and average daily hotel rate (24%) were both up compared to June 2020. Other transient occupancy types not captured in the hotel occupancy rate were contributing to the number of visitors and level of tourism occurring in and around Sedona.

When comparing to the historical trend tables, the 2-year increases in sales tax and bed tax for June 2021 compared to June 2019 were significantly greater than the 2-year increases between June 2017 and June 2019. (See pg. 50)

FY 2021 City sales taxes were \$10.3 million or 59% over the budget projections and FY 2021 bed taxes were \$4.0 million or 123% over the budget projections. In fact, year-to-date City sales tax revenues exceeded the budget for the entire year in March while exceeding the prior year total in April, and year-to-date bed tax revenues exceeded the budget for the entire year in January while exceeding the prior year total in March. (See pg. 50) The budget was prepared before data was available to indicate how strong the resurgence of tourism would be.



Due to the anticipated revenue losses as a result of the financial crisis caused by the COVID-19 closures, actions were taken to freeze all nonessential expenditures. A financial management plan was developed that may be implemented in a multi-tiered approach depending on how severe the City's revenue losses are. The tiers included options for expenditure reductions, use of accumulated reserves, and management of cash flows with debt financing. Since revenues were increasing, the freezes were lifted October 19, 2020 with the caution to be conservative in spending in case a second round of closures were necessary.

The numbers in this report are unaudited and subject to change. The final audited comprehensive annual financial report will be made available once it is complete.

Fund Balances

The ending fund balances for all funds increased from \$54.1 million to \$65.3 million. (See pg. 53) <u>All</u> policy reserve requirements were fully funded. (See pg. 54)

At the end of the year, the General Fund had a surplus in excess of required reserves of \$12.2 million, compared to the \$0.9 million estimated during the budget process. (See pg. 51) This was after one-time transfers of \$2.2 million. As directed by the City Council, these one-time transfers included the following:

- \$2.1 million of the FY 2019 of the General Fund surplus to the Capital Improvements Fund for strategic land acquisition
- Approximately \$64,000 to the Capital Improvements Fund for net parking revenues dedicated to Uptown improvements

The ending fund balance of the Transportation Sales Tax Fund was \$6.8 million. (See pg. 53) This fund initially was allowed to accumulate while unrestricted capital reserves pledged to transportation projects were used first. During FY 2021, \$4.0 million was used for Sedona in Motion capital projects, as well as approximately \$20,000 for grant matches and other operating costs of the Public Transit Fund.

The ending fund balance of the Capital Improvements Fund was \$9.3 million, with \$4.7 million reserved for capital projects expected to occur in FY 2022. (See pgs. 53 & 54)

The Wastewater Fund has a balance of \$11.6 million in excess of required reserves, compared to the \$8.8 million estimated during the budget process. (See pg. 52) The the surplus was largely due to a beginning balance higher than anticipated of \$1.6 million, wastewater operations expenditures under budget by \$0.9 million, and wastewater capital projects under budget by \$0.2 million.

Revenues

In total, General Fund revenues were up 38% from last year, and Wastewater Fund revenues were up 1% from last year. (See pgs. 29 & 35) Total City revenues were up 23% from last year and at 32% over budget. (See pg. 37)

Several individual revenue categories were generally under target:

- Other Intergovernmental (72% under target) (See pg. 43)
 - A contingency of \$300,000 was included in case a significant grant opportunity arises. Also, delays occurred in construction projects with grant funding. Grant revenues match grant expenditures. When grant expenditures are lower, the grant revenues are also lower. The effect is no net impact to the City's financial position.
- Licenses & Permits (21% under target) (See pg. 44)
 - O Building permit revenues did not showing the growth that was projected during the budget process. It was anticipated that the rate increases would generate more revenues; however, the valuation of permits were smaller on average than expected. Sufficient surpluses existed in the General Fund to cover the shortage in this category.
- Charges for Services (4% under target) (See pg. 44)
 - O Revenues were lower than estimated due to a longer than anticipated temporary suspension of the paid parking program, longer than anticipated accommodations for wastewater customers as a result of the COVID-19 impacts. Sufficient surpluses existed in the General Fund and Wastewater Fund to cover the shortages in this category.
 - O Revenues were also lower than estimated due to lower indirect cost allocations for the Information Technology Internal Services Fund due to expenditure freezes early in the year in anticipation of negative financial impacts of COVID-19. When information technology expenditures are lower, the offsetting indirect cost allocations are also lower. The effect is no net impact to the City's financial position.

- Capacity Fees (10% under target) (See pg. 47)
 - O Due to delays in some significant one-time development projects, revenues are under target; however, sufficient surpluses exist in the Wastewater Fund to cover the shortage in this category.
- Other Miscellaneous (31% under target) (See pg. 48)
 - Interest earnings were substantially under estimates due to the lowering of interest rates during the COVID-19 financial crisis.

Expenditures

In total, General Fund expenditures were 10% under budget, and Wastewater Fund expenditures were 9% under budget. (See pgs. 8 & 13) Total City expenditures, excluding capital improvements and internal charges, were 11% under budget. (See pg. 16)

Fund	Expenditures Under Budget	Appropriations Carried Over to FY 2022
General Fund	\$ 2,239,883	\$ 169,300
Wastewater Fund	\$ 1,000,492	\$ 328,5051

Operational expenditures for each department are **on or under target**. Transit Operations (See pg. 26) and Wastewater Administration (See pg. 27) were over budget by small amounts that were more than covered by the budget capacity of the full Transit and Wastewater Departments. Much of the amounts under budget are a result of the expenditure and hiring freezes put in place due to the COVID-19 financial crisis.

The expenditures for capital improvements of \$11.5 million (76% of budget) were slightly less than the prior year (\$12.0 million). (See pgs. 57-58) The more significant projects during FY 2021 were as follows:

Capital Project	FY 2021 Expenditures	Total Project as of June 30, 2021	Status
Real Estate/Land Acquisition (PW-05)	\$ 2,145,079	\$ 2,145,079	Ongoing evaluation of potential strategic real estate/land acquisition
Enhanced Transit Service – Tourism (SIM-08)	\$ 952,939	\$ 1,211,945	Each component of the transit system implementation will be budgeted separately going forward
Thunder Mountain/Sanborn Shared Use Path & Drainage Improvements (SIM-11g)	\$ 1,201,465	\$ 2,652,164	Project expected to be complete in FY 2022
Sunset Drive Crossing Drainage Improvements (SD-11)	\$ 1,033,948	\$ 1,146,018	Project completed
Sanborn Drive/Thunder Mountain Road Overlay (ST-02)	\$ 953,073	\$ 1,124,442	Project expected to be complete in FY 2022
Shelby Drive/Sunset Drive Improvements (ST-04)	\$ 707,288	\$ 858,091	Project expected to be complete in FY 2022
SR179 Sewer Main Replacement (WW-01B)	\$ 1,366,246	\$ 1,746,734	Project expected to be complete in FY 2022

 $^{^1}$ Includes \$80,000 of operating costs carried over and \$248,505 of capital project costs carried over.

Report Format

The format for the City of Sedona Monthly Financial Report has been modified to provide both summarized financial information and additional historical information. The City's fiscal year (FY) is July 1through June 30. This report for June 2021 is the final month of the current fiscal year, FY 2021.

The report consists of the following sections:

- Executive Summary This summary includes a narrative discussion of the most significant information in this report.
- ➤ **Table of Contents** The table of contents includes hyperlinks to the sections and tables in this report. It also includes the status for the City's expenditures and revenues, highlighted as follows:
 - Green represents a status favorable, including expenditures on or under target and revenues on or exceeding target. Comments have been included regarding any significant favorable status, better than the target by more than 10%.
 - Yellow represents a cautionary status indicating that the particular category should be observed but is expected to be on target by the end of the fiscal year. Comments have been included regarding the cautionary status.
 - Red represents an unfavorable status indicating that particular category is not expected to be on target by more than 10% by the end of the fiscal year. Comments have been included regarding the unfavorable status.
- Expenditures and Revenues Expenditure and revenue Information has been provided both by fund (including the two Community Facilities Districts managed by the City) and by department for non-capital improvement expenditures (excluding internal charges) and by type for revenues. The information includes:
 - Year-to-date (YTD) expenditures and revenues for the current fiscal year and the four previous fiscal years
 - Total annual expenditures and revenues, excluding contingencies, for the four previous fiscal years and budget amounts for the current fiscal year
 - Comparison of YTD amounts to annual amounts, which is used to determine if current year YTD
 amounts are on target, and any applicable comments regarding the status compared to targets
 - Increases and decreases in YTD and annual amounts and color-coded explanations of significant increases and decreases
- Sales & Bed Tax Revenues These revenues are the most significant funding sources for the City and historically have been susceptible to fluctuations in the economy. The information includes comparisons by taxing category and by month.
- Fund Summaries The City's two most significant funds, the General Fund and the Wastewater Enterprise Fund, are presented with detailed comparisons of YTD amounts to the budgets and prior fiscal year. A summary of all City funds, plus the two Community Facilities Districts, is also included. The schedules include encumbrances, which represents the balance of purchase orders not yet fulfilled.
- ➤ Ending Fund Balances Summary Budgetary Basis A table of the City's ending fund balances as of year-end has been presented by fund. The balances are categorized by level of the constraints on the use of those resources.

- ➤ Paid Parking Program Summary A table of the City's paid parking program has been presented with detailed comparisons of YTD amounts to the budgets and prior fiscal year. The table includes gross revenues less program support costs to arrive at net revenues of the program available for Uptown enhancements. The ending available balances represent the balances at the beginning of the year plus net revenues less costs for Uptown enhancements.
- ➤ **Debt Outstanding** A table of the City's outstanding debt has been presented by fund with the remaining principal and interest payments for each. Bond payments are made on July 1 and January 1 in accordance with the bond debt repayment schedules. The capital lease payments and installment purchase agreement payments are made annually when due.
- ➤ Capital Projects Summary A table of the current fiscal year capital improvement projects has been presented with the total project amounts for projects spanning more than one fiscal year.

Additional Detail

This report provides broad summary information and analysis of the City's financial data. Additional detailed information is offered on the City's website at www.sedonaaz.gov/transparency. It is a searchable, user-friendly site that citizens and other interested parties can use to access real-time financial data.

For questions or additional information, contact:

Cherie R. Wright, CPA, CGFM

Director of Financial Services

City of Sedona

102 Roadrunner Drive

Sedona, AZ 86336

(928) 204-7185

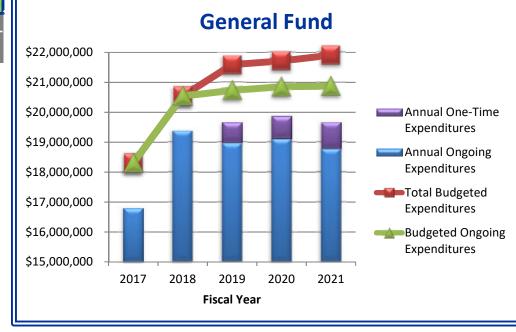
cwright@sedonaaz.gov

(click on page nur	mber to navigate to	that page) Status	Comments
	Page Budg	ted	Portion of Fiscal Year Complete = 100.00%
otal Expenditures by Fund General Fund	8 90'	Under Target for FY 2021	Expenditure freezes during the anticipated negative financial impacts of COVID-19, vacancy savings, delays in maintenance, unspe
Special Revenue Funds:	0 30	Older ranger for 1 1 2021	contingency funds, and a reduction of the small grants program.
Streets Fund	9 85	Under Target for FY 2021	The budget is based on an average of 4.5 to 5.0 miles per year; however, the actual miles vary each year depending on the efficience of maintaining streets within regional areas
Affordable Housing Fund	9 69		Implementation of initiatives was delayed.
Grants, Donations & Other Funds	10 99		A \$300,000 contingency for any new grants that may be awarded during the year, delays in the court relocation project, the Hope House project funded with CDBG monies not yet completed at year-end, and grants not awarded.
Transportation Sales Tax Fund Capital Projects Funds:	10 38		Vacancy savings.
Development Impact Fees Funds	11 29	Under Target for FY 2021	The most significant project delays were the police station remodel/expansion, the Portal Lane/Ranger Road connection, and the F Road connection.
Capital Improvements Fund	11 81	6 Under Target for FY 2021	The most significant project delays were the police station remodel/expansion and the Shelby Drive/Sunset Drive road improvemen
Art in Public Places Fund Enterprise Funds:	12 N/	On Target for FY 2021	No projects for FY 2021.
Public Transit Enterprise Fund Wastewater Enterprise Fund	12 48 13 91		Vacancy savings due to delays in getting a Transit Administrator on board. Delays in capital improvement projects and maintenance, unused contingencies, vacancy savings, and unused placeholders for an potential urgent maintenance needs.
nternal Service Funds: Info. Tech. Internal Service Fund	14 88	6 Under Target for FY 2021	Delays in equipment replacements
Community Facilities Districts: Sedona Summit II	15 100		
Fairfield	15 100		
tal Non-Capital Improvement Expenditures by De			_
otal Exp. (excl. Cap. Impr. & Internal Charges)	16 89	6 Under Target for FY 2021	Expenditure freezes during the anticipated negative financial impacts of COVID-19, vacancy savings, delays in maintenance and
city Council	16 84		equipment replacement, delays in grant expenditures, grants not awarded, and a reduction of the small grants program. Expenditure freezes during the anticipated negative financial impacts of COVID-19.
City Manager's Office Human Resources	17 98 18 94		Cancellation of employee appreciation and postponement of volunteer appreciation events during the COVID-19 pandemic.
Financial Services	19 87		Expenditure freezes in response to the anticipated negative financial impacts of COVID-19, vacancy savings, delays in the wastewarate study, and reductions in the sales tax audit contract
City Attorney's Office City Clerk's Office	20 70° 20 95°		Vacancy savings and an unused placeholder in the Wastewater Fund for any legal needs. No general election was necessary.
arks & Recreation	21 59		
General Services	22 94		Cancellation of special events and recreation programs and the closure of the public swimming pool during the COVID-19 pandem Reduction in the small grants program due to the impacts of the COVID-19 pandemic.
Debt Service Community Development	22 100 23 69		Expenditure freezes in response to the anticipated negative financial impacts of COVID-19, vacancy savings, delays in affordable
Public Works	23 87	Under Target for FY 2021	housing initiatives, and the Hope House projected funded with CDBG monies not completed as of year-end. Vacancy savings, delays in streets and drainage maintenance, reduction of landscaping maintenance in street medians and rights- way, and delays in facilities maintenance projects as a result of the expenditure freezes in place due to the anticipated negative fina
Economic Development	24 65	Under Target for FY 2021	impacts of the COVID-19. Reductions in workshop and event costs, as well as travel & training, as a result of the expenditure freezes in place due to the
Police	24 95	6 Under Target for FY 2021	anticipated negative financial impacts of the COVID-19. Vacancy savings and travel & training savings during expenditure freezes in response to the anticipated negative financial impacts
Municipal Court	25 79		COVID-19, as well as delays in police grant expenditures and police grants that were not awarded. Vacancy savings during expenditure freezes in response to the anticipated negative financial impacts of COVID-19, as well as
Fransit Administration	25 44		significant savings in court-appointed attorney and interpreter costs. Vacancy savings due to delays in getting a Transit Administrator on board.
Fransit Operations	26 240		Expenditures were over budget due to consultant services for micro-transit simulations. Sufficient budget capacity existed within of
Fransit Capital Projects Management	26 46		Transit operational departments to more than cover the cost. Vacancy savings due to delays in getting a Transit Administrator on board.
Wastewater Administration	27 101	% Exceeds Target for FY 2021	Expenditures were slightly overbudget due to pay adjustments made during the year. During the budget process, no pay adjustments
Wastewater Capital Projects Management	27 89		were planned. Sufficient budget capacity existed within the other Wastewater operational departments to more than cover the cost Vacancy savings during expenditure freezes in response to the anticipated negative financial impacts of COVID-19.
Wastewater Operations	28 82	Under Target for FY 2021	Vacancy savings and delays in maintenance costs during expenditure freezes in response to the anticipated negative financial import COVID-19, as well as unused placeholders for any potential urgent maintenance needs.
nformation Technology	28 87	Under Target for FY 2021	Delays in equipment replacements.
tal Revenues by Fund General Fund	29 156	Exeeds Target for FY 2021	Revenues were estimated low due to the anticipated negative financial impacts of COVID-19 that did not occur. Instead, tourism le
	23 130	Excess raiget for 1 1 2021	have far exceeded any prior year.
Special Revenue Funds: Streets Fund	30 116		Revenues were estimated low due to anticipated negative impacts of COVID-19.
Affordable Housing Fund Grants, Donations & Other Funds	30 102 31 14		
			Revenues are under target due to delays in Community Development Block grant expenditures, delays in police grant expenditures, police grants that were not awarded, and unused contingent grant revenues in case a significant grant opportunity arises.
Transportation Sales Tax Fund	31 149	% Exeeds Target for FY 2021	Revenues were estimated low due to the anticipated negative financial impacts of COVID-19 that did not occur. Instead, tourism le have far exceeded any prior year.
Capital Projects Funds: Development Impact Fees Funds	32 106	% Exeeds Target for EV 2021	Estimates of ongoing development impact fees were conservative. Development activity exceeded those estimates by 124%.
Capital Improvements Fund Art in Public Places Fund	33 32 33 59	6 Under Target for FY 2021	Revenues are under target primarily due to delays in grant funded construction projects and overestimated interest earning.
Enterprise Funds:		•	
Public Transit Enterprise Fund Wastewater Enterprise Fund	34 ≪ 35 94	Exeeds Target for FY 2021 Under Target for FY 2021	Revenues are low due to accommodations made to customers as a result of the COVID-19 restrictions, timing of collections of cap
Internal Service Funds:			fees, and overestimated interest earnings.
Info. Tech. Internal Service Fund Community Facilities Districts:	35 95	Under Target for FY 2021	Charges to the benefitting programs are under target due to lower expenditures in the fund.
Sedona Summit II Fairfield	36 87 ⁴ 36 75 ⁶		Revenues are low due to lower than anticipated in lieu fees and overestimated interest earnings. If the final quarter revenues would have been received within the period of availability, revenues would have been 99% of budget.
ntal Revenues by Type	-5 75	2.1.23 Targot 10 1 1 2021	
Total Revenues by Type Total Revenues	37 132	Exeeds Target for FY 2021	Revenues were estimated low due to the anticipated negative financial impacts of COVID-19 that did not occur. Instead, tourism le
City Sales Taxes	38 159	Exeeds Target for FY 2021	have far exceeded any prior year. Revenues were estimated low due to the anticipated negative financial impacts of COVID-19 that did not occur. Instead, tourism let
Bed Taxes	39 223	Exeeds Target for FY 2021	have far exceeded any prior year. Revenues were estimated low due to the anticipated negative financial impacts of COVID-19 that did not occur. Instead, tourism le
n-Lieu	40 98		have far exceeded any prior year.
Franchise Fees State Sales Taxes	41 104 41 122	Exeeds Target for FY 2021	Revenues were likely higher than anticipated due to the high levels of tourism resulting from COVID-19. Revenues were estimated low due to anticipated negative impacts of COVID-19.
Urban Revenue Sharing Vehicle License Taxes	42 107 42 127	% Exeeds Target for FY 2021	Revenues were higher than anticipated due to a greater allocation pool to all cities and towns. Revenues were estimated low due to anticipated negative impacts of COVID-19.
Highway User Other Intergovernmental	43 116 43 28	% Exceeds Target for FY 2021	Revenues were estimated low due to anticipated negative impacts of COVID-19. Under target due to delays in construction projects with grant funding and a provision for contingent grant funding in case a signific
		_	opportunity arose.
Licenses & Permits Charges for Services	44 79 44 96		Building permit revenues were lower than anticipated. Temporary suspension of the paid parking program and accommodations were made for wastewater customers as a result of the
			COVID-19 impacts; indirect cost allocations for the Information Technology Fund were lower than budgeted due to expenditure free early in the year in anticipation of negative financial impacts of COVID-19.
Fines & Forfeitures Development Impact Fees	45 146 46 111	Exceeds Target for FY 2021	Exceeds target primarily due to the unanticipated change in collection of paid parking citations from the Court to Finance. Estimates of ongoing development impact fees were conservative. Development activity exceeded those estimates by 124%.
Capacity Fees Other Miscellaneous	47 90 48 69	Under Target for FY 2021	Some of the budgeted one-time capacity fees were not received during the year due to delays in those development projects. Under target due to overestimatated interest earnings.
les Tax Revenues by Category	49		
les & Bed Tax Revenues by Month	50		
eneral Fund Summary	51		
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astewater Enterprise Fund Summary			
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astewater Enterprise Fund Summary Il Funds Summary nding Fund Balance Summary - Budgetary Basis	53 54		
I Funds Summary			

Total Gene	eral Fund Expend	itur	Und	ler Target for FY	2021	
FY	Annual Expenditures	E	Budgeted xpenditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$ 16,799,273	\$	18,298,397	92%		
2018	\$ 19,379,409	\$	20,535,494	94%	15%	12%
2019	\$ 19,656,990	\$	21,594,222	91%	1%	5%
2020	\$ 19,868,898	\$	21,713,846	92%	1%	1%
2021	\$ 19,666,840	\$	21,906,723	90%	-1%	1%

Increase from FY 2017 to FY 2018:

- (1) The increase was partly due to payments related to the refunds of PSPRS contributions to employees that were deemed to be unconstitutional.
- (2) The allocation to tourism management and development increased approximately \$68,000 as a result of higher estimated bed tax revenue collections.
- (3) Accrued bond payments are approximately \$758,000 higher than the prior year.
- (4) Vacancy savings were experienced in the prior year, in addition to budgeted cost-of-living adjustments of 2.5% and average merit increases of 2.5%, as well as an increase of 30% to the required contributions to PSPRS and a 4% increase in health insurance premiums.
- (5) The increase is also partly due to additional lease payments of approximately \$73,000 for the assigned vehicle program for patrol officers.
- (6) Costs for the startup and ongoing costs of the paid parking program were approximately \$122,000.

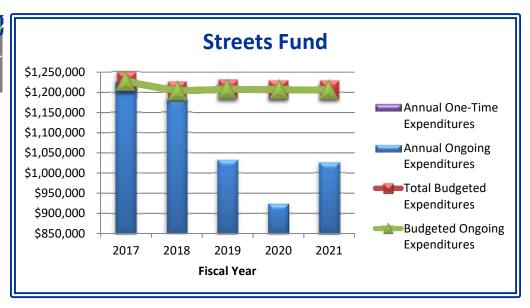


Under Budget for FY 2021: Expenditures were under budget largely due to expenditure freezes during the anticipated negative financial impacts of COVID-19, vacancy savings, delays in maintenance, unspent contingency funds, and a reduction of the small grants program.

Total Stre	ets	Fund Exper	nditu	Unde	er Target for F	Y 2021	
FY	Ex	Annual ependitures		Budgeted openditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	1,226,595	\$	1,226,594	100%		
2018	\$	1,181,500	\$	1,203,490	98%	-4%	-2%
2019	\$	1,032,566	\$	1,207,380	86%	-13%	<1%
2020	\$	924,656	\$	1,206,020	77%	-10%	<-1%
2021	\$	1,024,976	\$	1,205,980	85%	11%	<-1%

Increases/Decreases: Much of the activity in the Streets Fund is from paving and maintenance projects so spending will not necessarily be consistent from month to month or year to year.

For FY 2017, the Council approved the transfer of all streets related expenditures other than rehabilitation and pavement preservation to the General Fund and increased the annual maintenance expectations to approximately 4.5 to 5.0 miles per year.

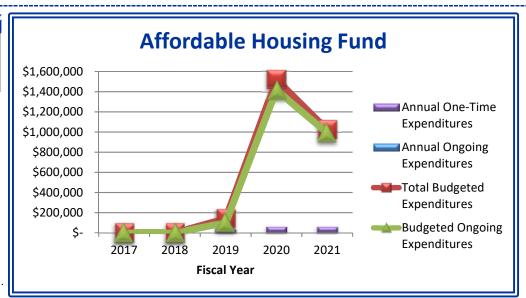


Under Budget for FY 2021: The budget is based on an average of 4.5 to 5.0 miles per year; however, the actual miles vary each year depending on the efficiencies of maintaining streets within regional areas.

Total Affo	ordak	ole Housing	Ex	Unde	r Target for F	Y 2021	
FY	Ex	Annual penditures	Budgeted s Expenditures		% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	-	\$	-	N/A		
2018	\$	-	\$	-	N/A	N/A	N/A
2019	\$	38,451	\$	138,380	28%	∞	∞
2020	\$	65,559	\$	1,520,000	4%	71%	998%
2021	\$	64,865	\$	1,020,555	6%	-1%	-33%

Increases/Decreases: Due to the nature of the activity in the Affordable Housing Fund, expenditures will not necessarily be consistent from month to month or year to year.

Under Budget for FY 2021: The budget included an \$800,000 contingency pending the implementation of affordable housing initiatives. Implementation of initiatives was delayed.



Under Target for FY 2021 Total Grants. Donations & Other Exp. % of Annual Budgeted % Increase · % Increase -FY **Budgeted Expenditures Expenditures** Annual **Budgeted** Exp. 420.500 75% 2017 314.560 \$ \$ -36% 53% 2018 201,703 \$ 641,350 31% 2019 84.724 571.950 15% -58% -11% 2020 274,711 \$ 1,045,245 26% 224% 83%

9%

-67%

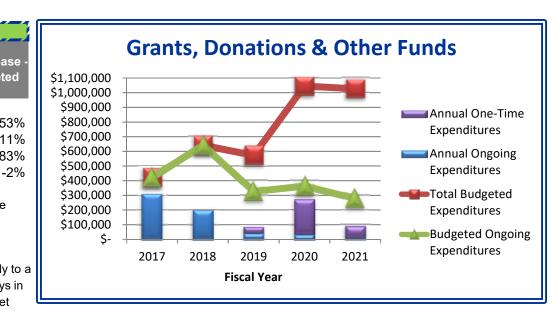
Increases/Decreases: The activity of the Grants & Donations Funds is based on the funding awarded and received during the year so spending will not necessarily be consistent from month to month or year to year.

1,026,573

\$

89,440

Under Budget for FY 2021: Expenditures were substantially under budget due partly to a \$300,000 contingency for any new grants that may be awarded during the year, delays in the court relocation project, the Hope House project funded with CDBG monies not yet completed at year-end, and grants not awarded.



Total Tra	nspo	rtation Sale	es T	Unde	er Target for F	Y 2021	
FY		Annual penditures		Budgeted kpenditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	-	\$	-	N/A		
2018	\$	552	\$	1,627	34%	∞	∞
2019	\$	63,684	\$	100,920	63%	11442%	6104%
2020	\$	42,018	\$	98,620	43%	-34%	-2%
2021	\$	48,314	\$	126,750	38%	15%	29%

The Transportation Sales Tax Fund was initiated in March 2018.

Decrease from FY 2019 to FY 2020:

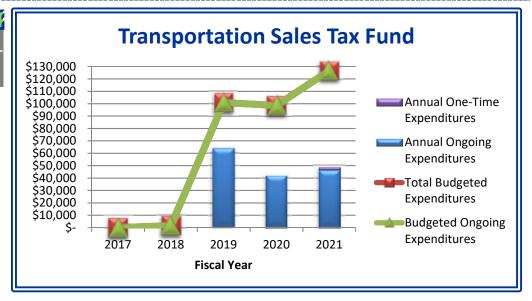
2021

The decrease is a result of a vacancy that was frozen as a result of the impacts of the COVID-19 financial crisis.

Increase from FY 2020 to FY 2021:

The increase is a result of costs for travel time data collection.

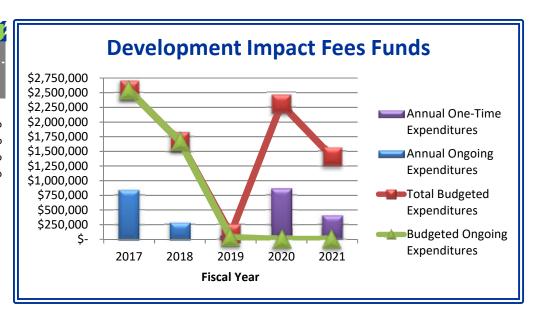




Under Target for FY 2021 Total Develop. Impact Fees Exp. % of Budgeted Annual % Increase · % Increase -FY **Budgeted Expenditures Expenditures** Annual **Budgeted** Exp. 33% 2017 839.927 \$ 2.538.318 \$ 17% -66% -34% 2018 284.626 1,667,742 2019 70.926 \$ 93.023 76% -75% -94% 1115% 2020 862,063 \$ 2,303,192 37% 2376% 2021 \$ 29% -53% -39% 406,470 1,404,417

Increases/Decreases: The activity of the Development Impact Fees Funds is based on the timing of budgeted capital improvement projects so spending will not necessarily be consistent from month to month or year to year.

For FY 2021, budgeted expenditures included approximately \$860,000 for Sedona in Motion projects.



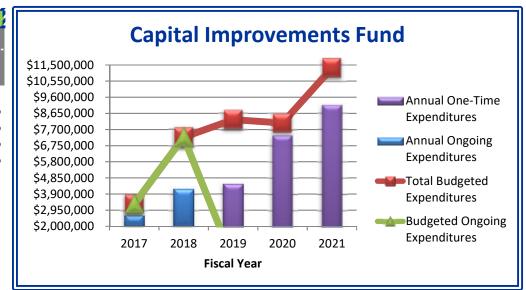
Under Budget for FY 2021: The most significant project delays were the police station remodel/expansion, the Portal Lane/Ranger Road connection, and the Forest Road connection.

Total Cap	ital	Improveme	nts	Unde	er Target for F	/ 2021	
FY	Annual Expenditures		Budgeted Expenditures		% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	2,677,559	\$	3,312,786	81%		
2018	\$	4,199,954	\$	7,244,767	58%	57%	119%
2019	\$	4,481,715	\$	8,280,962	54%	7%	14%
2020	\$	7,377,124	\$	8,087,206	91%	65%	-2%
2021	\$	9,133,692	\$	11,328,382	81%	24%	40%

Increases/Decreases: The activity of the Capital Improvements Fund is based on the timing of budgeted capital improvement projects so spending will not necessarily be consistent from month to month or year to year.

For FY 2021, budgeted expenditures included approximately \$6.5 million for Sedona in Motion projects and \$2.6 million for other streets and transportation projects.

Under Budget for FY 2021: The most significant project delays were the police station remodel/expansion and the Shelby Drive/Sunset Drive road improvements.

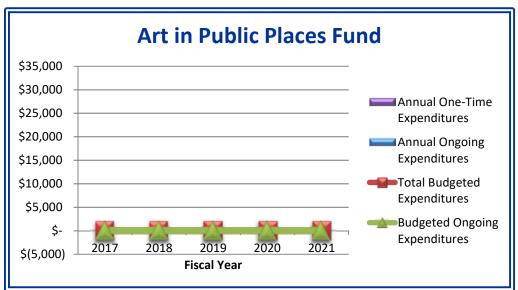


Total Art in Public Places Fund Exp.

I Otal Alt	III F UI	DIIC Flaces	runu		Target for FT	2021	
FY		Annual enditures		dgeted nditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	-	\$	-	N/A		
2018	\$	-	\$	-	N/A	N/A	N/A
2019	\$	-	\$	-	N/A	N/A	N/A
2020	\$	-	\$	-	N/A	N/A	N/A
2021	\$	-	\$	-	N/A	N/A	N/A

Increases/Decreases: The activity of the Art in Public Places Fund is based on the timing of budgeted arts projects so spending will not necessarily be consistent from month to month or year to year.

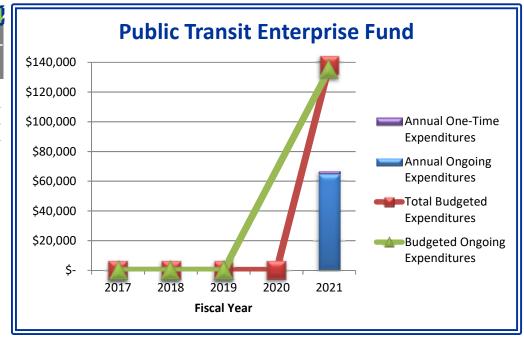
For FY 2021, no capital improvement were budgeted.



Total Pub	olic 1	ransit Ente	rpri	Unde	r Target for F	Y 2021	
FY	Ex	Annual spenditures		Budgeted xpenditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	-	\$	-	N/A		
2018	\$	-	\$	-	N/A	N/A	N/A
2019	\$	-	\$	-	N/A	N/A	N/A
2020	\$	-	\$	-	N/A	N/A	N/A
2021	\$	66,594	\$	137,850	48%	∞	∞

The Public Transit Enterprise Fund was initiated in FY 2021.

Under Budget for FY 2021: Expenditures were substantially under budget due to vacancy savings with the delays in getting a Transit Administrator on board.



Total Was	stewater Enterp	rise Fund Exp.	Unde	er Target for F	Y 2021
FY	Annual Expenditures	Budgeted Expenditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$ 10,625,910	\$ 12,019,062	88%		
2018	\$ 9,924,662	\$ 14,506,091	68%	-7%	21%
2019	\$ 9,682,040	\$ 13,739,599	70%	-2%	-5%
2020	\$ 12,455,935	\$ 13,880,880	90%	29%	1%
2021	\$ 10,281,138	\$ 11,281,630	91%	-17%	-19%

Increase from FY 2019 to FY 2020:

- (1) The increase is largely due to capital improvement expenditures incurred for the administration building remodel, the initiation of the tertiary filter upgrades, initiation of the SR179 sewer main replacement, initiation of the grit reclassifier replacement, and the continuation of the Mystic Hills and Chapel lift stations improvements.
- (2) The increase is also partly due to one-time capital purchases of a closed-circuit television van, a cattail cutter, and an air curtain burner.
- (3) In addition, the debt service costs are approximately \$253,000 higher and are based on the monthly accruals of scheduled bond principal and interest payments. Decrease from FY 2020 to FY 2021:



- (1) The decrease is partly due to a reduction of capital improvement expenditures incurred for the year to date.
- (2) The decrease is also partly due to one-time capital purchases of a closed-circuit television van, a cattail cutter, and an air curtain burner in the prior year.

Under Budget for FY 2021: Expenditures were under budget due to delays in capital improvement projects and maintenance, unused contingencies, vacancy savings, and unused placeholders for any potential urgent maintenance needs.

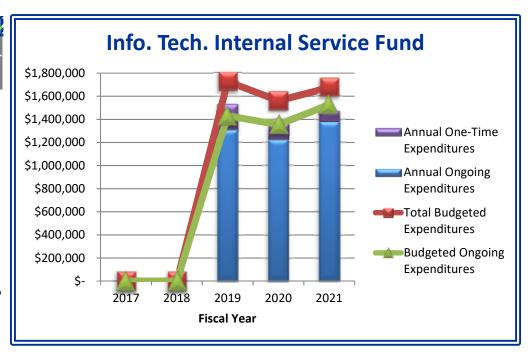
Total Info	. <i>T</i> e	ch. Internal	Svc	Under Target for FY 2021			
FY	Ex	Annual Expenditures		Budgeted xpenditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	-	\$	-	N/A		
2018	\$	-	\$	-	N/A	N/A	N/A
2019	\$	1,536,398	\$	1,728,027	89%	∞	∞
2020	\$	1,363,899	\$	1,561,621	87%	-11%	-10%
2021	\$	1,478,841	\$	1,675,424	88%	8%	7%

The Information Technology Internal Service Fund was initiated in FY 2018.

Decrease from FY 2019 to FY 2020:

The decrease is primarily due to delays in equipment replacement and expenditure freezes during the COVID-19 financial crisis.

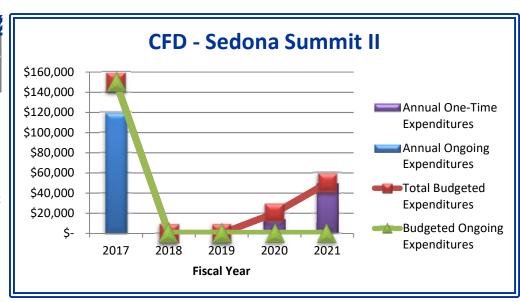
Under Budget for FY 2021: Expenditures were substantially under budget largely due to delays in equipment replacements.



On Target for FY 2021 Total CFD - Sedona Summit II Exp. % of Annual **Budgeted** % Increase -% Increase **Budgeted** FY **Expenditures** Expenditures Budgeted Annual Exp. 2017 119.131 \$ 150.000 79% -100% 2018 \$ N/A -100% 2019 \$ N/A N/A N/A \$ 72% 2020 14,428 \$ 20,000 2021 \$ 50.000 \$ 50.000 100% 247% 150%

Increases/Decreases: The activity of the Sedona Summit II Community Facilities District is based on the timing of budgeted capital improvement projects so spending will not necessarily be consistent from month to month or year to year.

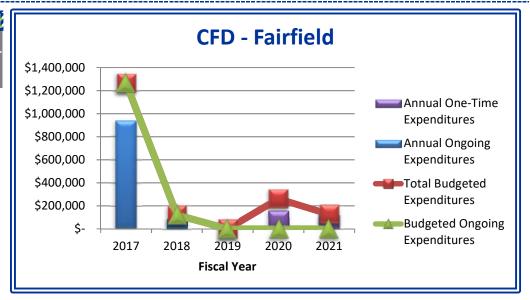
For FY 2021, capital improvement projects include improvements to the Brewer Road property.



Tot	tal CF	D - F a	irfield Exp	end	On Target for FY 2021			
	FY	Ex	Annual Expenditures		Budgeted kpenditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
	2017	\$	934,239	\$	1,264,749	74%		
2	2018	\$	90,207	\$	120,175	75%	-90%	-90%
2	2019	\$	-	\$	-	N/A	-100%	-100%
2	2020	\$	160,000	\$	260,000	62%	∞	∞
2	2021	\$	126,000	\$	126,000	100%	-21%	-52%

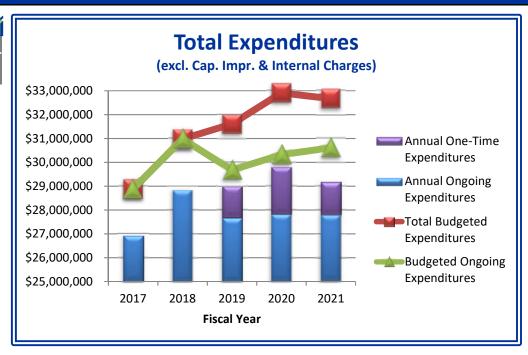
Increases/Decreases: The activity of the Fairfield Community Facilities District is based on the timing of budgeted capital improvement projects so spending will not necessarily be consistent from month to month or year to year.

For FY 2021, capital improvement projects include improvements at the Brewer Road property.



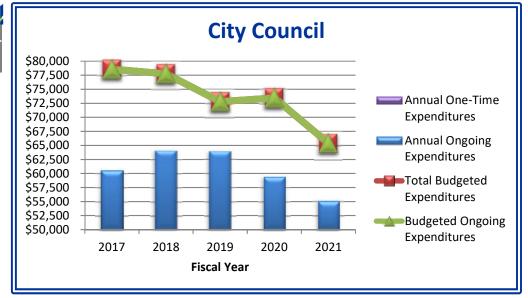
Total Exp.	(excl	. Cap. Impr. &	Inte	Under Target for FY 2021			
FY	E	Annual xpenditures	Budgeted Expenditures		% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	26,917,407	\$	28,879,003	93%		
2018	\$	28,830,925	\$	30,976,635	93%	7%	7%
2019	\$	28,986,656	\$	31,606,071	92%	1%	2%
2020	\$	29,817,338	\$	32,909,062	91%	3%	4%
2021	\$	29,166,798	\$	32,670,118	89%	-2%	-1%

Under Budget for FY 2021: Expenditures were substantially under budget largely due to expenditure freezes during the anticipated negative financial impacts of COVID-19, vacancy savings, delays in maintenance and equipment replacement, delays in grant expenditures, grants not awarded, and a reduction of the small grants program.



City Coun	cil Ex	penditures	Under Target for FY 2021			
FY	Ex	Annual penditures	Budgeted penditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	60,524	\$ 78,585	77%		
2018	\$	64,087	\$ 77,775	82%	6%	-1%
2019	\$	63,929	\$ 72,805	88%	<-1%	-6%
2020	\$	59,415	\$ 73,470	81%	-7%	1%
2021	\$	55,066	\$ 65,375	84%	-7%	-11%

Under Budget for FY 2021: Expenditures were substantially under budget largely due to expenditure freezes during the anticipated negative financial impacts of COVID-19.



City Manager's Office Expenditures

City imaria	yer s	Office Expen	untu	Oil Taiget for FT 2021			
FY	Annual Expenditures			Budgeted penditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	878,130	\$	1,060,540	83%		
2018	\$	2,965,716	\$	3,089,218	96%	238%	191%
2019	\$	3,034,193	\$	3,147,619	96%	2%	2%
2020	\$	3,293,022	\$	3,598,820	92%	9%	14%
2021	\$	3,821,794	\$	3,898,035	98%	16%	8%
	Ψ	0,021,101	Ψ	0,000,000	0070	1070	0,

Increase from FY 2017 to FY 2018:

The Tourism Management & Development costs were moved from General Services to the City Manager's Office budget, and the Economic Development program was moved to a separate department.

Increase from FY 2018 to FY 2019:

- (1) The increase was partly due to additional funding to the Sedona Chamber of Commerce & Tourism Bureau (SCC&TB) for the payoff of the Jordan Road property mortgage in order for title to be transferred to the City.
- (2) The increase was also due to an increase in the contract with the SCCT&B for management of the impacts of tourism.
- (3) The increase was partly due to the expansion of the environmental sustainability and communications programs to advance these priorities.
- (4) The increase was also due to increases in salary and benefit costs for the reallocation of the Assistant City Manager position that was partially allocated as the Director of Community Development to a full Deputy City Manager position within the City Manager's Office.



Human Resources Expenditures

numan r	resour	ces Expendit	ure	Under Target for FY 2021			
FY	Annual Expenditures		Budgeted Expenditures		% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	255,942	\$	256,592	100%		
2018	\$	260,124	\$	316,775	82%	2%	23%
2019	\$	246,933	\$	311,110	79%	-5%	-2%
2020	\$	257,734	\$	302,850	85%	4%	-3%
2021	\$	282,951	\$	302,390	94%	10%	<-1%

Increase from FY 2020 to FY 2021:

The increase is primarily due to increases in recruitment and relocations costs.



Under Budget for FY 2020: Expenditures were under budget largely due to cancellation of employee appreciation and postponement of volunteer appreciation events during the COVID-19 pandemic.

Financial Services Expenditures

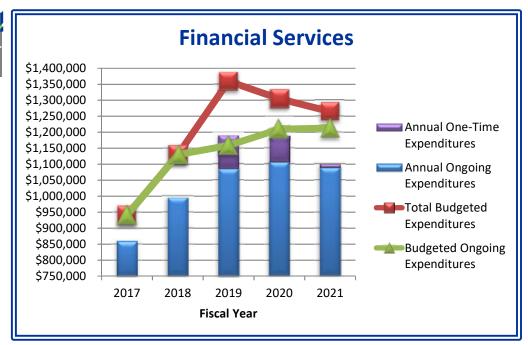
i illaliciai .	Sei vi	ices Experiuit	ures	Unider Target for PT 2021			
FY	Annual Expenditures		Budgeted Expenditures		% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	859,666	\$	941,285	91%		
2018	\$	995,149	\$	1,130,005	88%	16%	20%
2019	\$	1,190,722	\$	1,359,310	88%	20%	20%
2020	\$	1,190,451	\$	1,304,560	91%	<-1%	-4%
2021	\$	1,100,244	\$	1,264,870	87%	-8%	-3%

Increase from FY 2017 to FY 2018:

- (1) Service charges were moved from General Services to the Financial Services Department and increased to account for service charges applicable to the new paid parking program.
- (2) Vacancy savings were experienced in FY 2017.

Increase from FY 2018 to FY 2019:

- (1) Vacancy savings were experienced in FY 2018.
- (2) Service charges increased due to an increase in the amount charged by the state for processing sales tax payments, the implementation of remittance processing for utility bills, and a reduction of compensating balances for pooled investments.
- (3) Professional services increased due to one-time costs for a wastewater rate study, a biennial development impact fee audit, and implementation of report writing software.



Under Budget for FY 2021: Expenditures were substantially under budget due to expenditure freezes in response to the anticipated negative financial impacts of COVID-19, vacancy savings, delays in the wastewater rate study, and reductions in the sales tax audit contract.

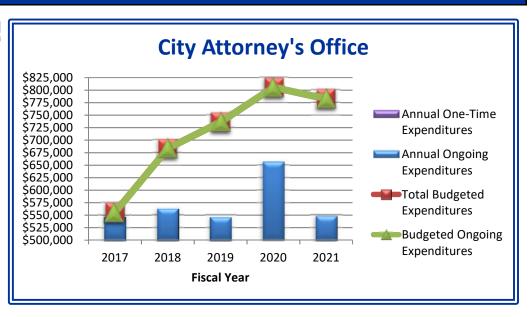
City Attorney's Office Expenditures **Under Target for FY 2021** % of **Budgeted** % Increase - % Increase Annual FY **Budgeted Expenditures** Expenditures Annual **Budgeted** Exp. 548,304 555,545 2017 \$ 99% 2018 \$ 563.398 \$ 683.600 82% 3% 23% 2019 \$ 546,348 \$ 736,323 74% -3% 8% 2020 \$ 656.569 \$ 805.530 82% 20% 9% \$ 70% 2021 548,606 \$ 782,760 -16% -3%

Increase from FY 2019 to FY 2020:

- (1) The increase is largely due to restructuring of the Associate City Attorney position to an Assistant City Attorney position.
- (2) The increase is also due to increases in deductibles for legal claims.

Decrease from FY 2020 to FY 2021:

- (1) The decrease is largely due to vacancy savings.
- (2) The decrease is also due to a reduction in contracted outside legal services.
- (3) The decrease is also due to a one-time purchase of risk management software in the prior year.



Under Budget for FY 2021: Expenditures were substantially under budget due to vacancy savings and an unused placeholder in the Wastewater Fund for any legal needs.

City Clerk	's Offi	ice Expendite	ures	Und	ler Target for FY	2021	
FY	Annual Expenditures			Budgeted penditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	265,657	\$	310,369	86%		
2018	\$	251,368	\$	261,572	96%	-5%	-16%
2019	\$	301,095	\$	333,975	90%	20%	28%
2020	\$	266,079	\$	267,860	99%	-12%	-20%
2021	\$	288,822	\$	304,485	95%	9%	14%

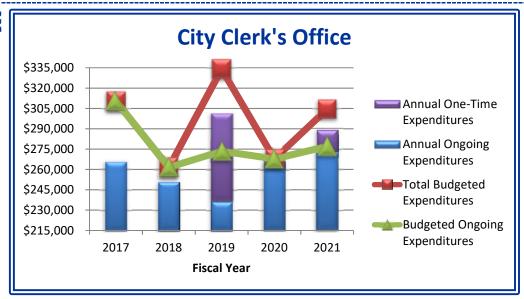
Increase from FY 2018 to FY 2019:

The increase is largely due to election costs.

Decrease from FY 2019 to FY 2020:

The decrease is primarily due to elections costs in the prior year.

Under Budget for FY 2021: Expenditures were under budget due to lower than anticipated costs since no general election was necessary.



Parks & Recreation Expenditures

rains & in	eci ec	ation Expendi	tui e	United Target for FT 2021			
FY	Annual Expenditures		Budgeted Expenditures		% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	608,478	\$	619,257	98%		
2018	\$	605,545	\$	737,576	82%	<-1%	19%
2019	\$	679,128	\$	773,797	88%	12%	5%
2020	\$	613,460	\$	780,440	79%	-10%	1%
2021	\$	486,563	\$	819,190	59%	-21%	5%

Increase from FY 2018 to FY 2019:

- (1) An increase in donations allowed for an increase in special events costs.
- (2) The Uptown merchants requested \$40,000 be added to the holiday decorations budget from the paid parking monies designated for Uptown improvements.

Decrease from FY 2019 to FY 2020:

The decrease was primarily due to the cancellation of special events and recreation programs and the closure of the public swimming pool during the COVID-19 pandemic.

Decrease from FY 2020 to FY 2021:

The decrease was primarily due to the cancellation of special events and recreation programs and the closure of the public swimming pool during the COVID-19 pandemic.



Under Budget for FY 2021: Expenditures were substantially under budget due to the cancellation of special events and recreation programs and the closure of the public swimming pool during the COVID-19 pandemic.

Annual One-Time

Expenditures

Expenditures

Budgeted Ongoing

Expenditures

Annual Ongoing

Total Budgeted
Expenditures

Total Non-Capital Improvement Expenditures by Department (excluding Internal Charges)

\$4,500,000 \$4,000,000

\$3,500,000

\$3,000,000

\$2.500.000

\$2,000,000

\$1,500,000

\$1,000,000

2017

2018

2019

Fiscal Year

2020

2021

General S	Serv	ices Expend	itur	Under Target for FY 2021			
FY	Annual Expenditures		Budgeted Expenditures		% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	4,209,363	\$	4,382,124	96%		
2018	\$	1,747,264	\$	1,878,834	93%	-58%	-57%
2019	\$	1,573,590	\$	1,707,426	92%	-10%	-9%
2020	\$	1,712,571	\$	1,898,106	90%	9%	11%
2021	\$	1,485,967	\$	1,588,910	94%	-13%	-16%

Decrease from FY 2017 to FY 2018:

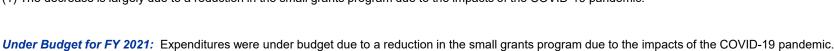
- (1) The debt service costs were moved to a separate departmental code in the general ledger.
- (2) Tourism Management & Development costs were moved to the City Manager's Office budget.

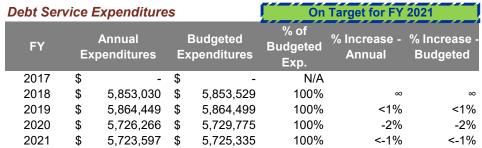
Decrease from FY 2018 to FY 2019:

The decrease is primarily due to payments related to the prior year refunds of PSPRS contributions to employees that were deemed to be unconstitutional.

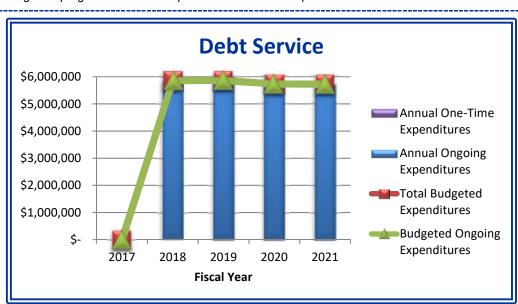
Decrease from FY 2020 to FY 2021:

(1) The decrease is largely due to a reduction in the small grants program due to the impacts of the COVID-19 pandemic.





Debt Service costs were moved to a separate departmental code in the general ledger starting in FY 2018.



General Services

Under Target for FY 2021 Community Development Expenditures % of % Increase - % Increase Annual **Budgeted** FY **Budgeted** Expenditures **Expenditures** Annual **Budgeted** Exp. 2017 1,931,608 82% 1,576,171 \$ -7% 2018 \$ \$ 1,794,878 86% -2% 1.550.218 \$ -5% -12% 2019 1,468,592 \$ 1,573,086 93% 2020 1.676.732 \$ 1.954.210 86% 14% 24% 2021 1,466,090 \$ 2,125,360 69% -13% 9%

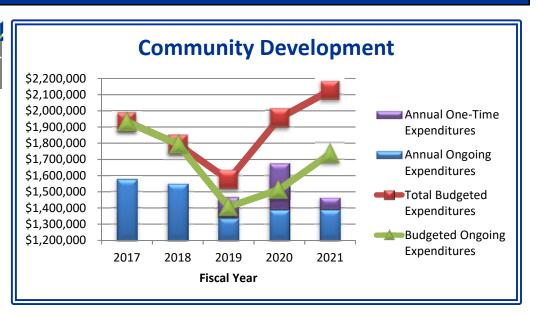
Increase from FY 2019 to FY 2020:

The increase was primarily due to expenditures of a CDBG award.

Decrease from FY 2020 to FY 2021:

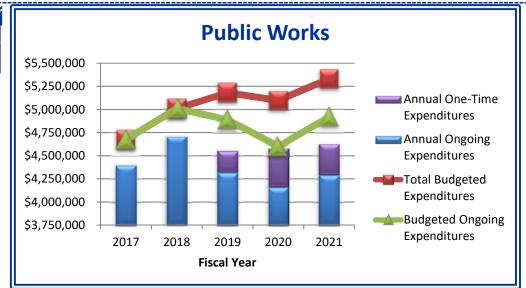
The decrease was primarily due to a reduction in expenditures of a CDBG award.

Under Budget for FY 2021: Expenditures were substantially under budget due to expenditure freezes in response to the anticipated negative financial impacts of COVID-19, vacancy savings, delays in affordable housing initiatives, and the Hope House projected funded with CDBG monies not completed as of year-end.



Public W	orks L	Expenditures		Under Target for FY 2021			
FY	E	Annual Expenditures		Budgeted spenditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	4,397,351	\$	4,676,451	94%		
2018	\$	4,705,978	\$	5,009,873	94%	7%	7%
2019	\$	4,554,481	\$	5,181,868	88%	-3%	3%
2020	\$	4,587,899	\$	5,098,024	90%	1%	-2%
2021	\$	4,627,032	\$	5,331,891	87%	1%	5%

Under Budget for FY 2021: Expenditures were substantially under budget due to vacancy savings, delays in streets and drainage maintenance, reduction of landscaping maintenance in street medians and rights-of-way, and delays in facilities maintenance projects as a result of the expenditure freezes in place due to the anticipated negative financial impacts of the COVID-19.



Economic	Dev	elopment Exp	end	Under Target for FY 2021			
FY	Annual Expenditures			Budgeted openditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	-	\$	-	N/A		
2018	\$	169,978	\$	184,970	92%	∞	∞
2019	\$	215,831	\$	239,000	90%	27%	29%
2020	\$	220,819	\$	253,830	87%	2%	6%
2021	\$	190,095	\$	293,707	65%	-14%	16%

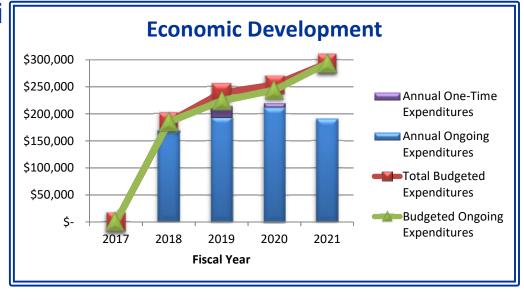
The Economic Development program was moved to its own department in FY 2018.

Increase from FY 2018 to FY 2019:

The increase was due to expenditures related to the Rural Business Development Grant and additional program marketing.

Decrease from FY 2020 to FY 2021:

The decrease was due to reductions in workshop and event costs, as well as travel & training, as a result of the expenditure freezes in place due to the COVID-19 financial crisis.



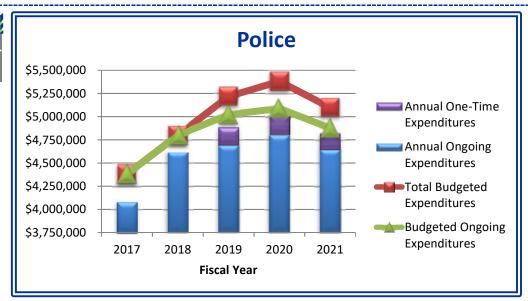
Under Budget for FY 2021: Expenditures were substantially under budget due to reductions in workshop and event costs, as well as travel & training, as a result of the expenditure freezes in place due to the anticipated negative financial impacts of the COVID-19.

Police Ex	pendi	itures		Under Target for FY 2021				
FY	Ex	Annual openditures	Budgeted penditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted		
2017	\$	4,080,748	\$ 4,382,329	93%				
2018	\$	4,618,303	\$ 4,801,199	96%	13%	10%		
2019	\$	4,888,499	\$ 5,218,836	94%	6%	9%		
2020	\$	5,017,771	\$ 5,381,262	93%	3%	3%		
2021	\$	4,827,365	\$ 5,098,271	95%	-4%	-5%		

Increase from FY 2019 to FY 2020:

- (1) Vacancy savings were experienced in FY 2017.
- (2) The PSPRS required contribution rate increased approximately 30%.
- (3) The increase is also partly due to additional lease payments for the completion of the assigned vehicle program for patrol officers.

Under Budget for FY 2021: Expenditures were under budget due to vacancy savings and travel & training savings during expenditure freezes in response to the anticipated negative financial impacts of COVID-19, as well as delays in police grant expenditures and police grants that were not awarded.

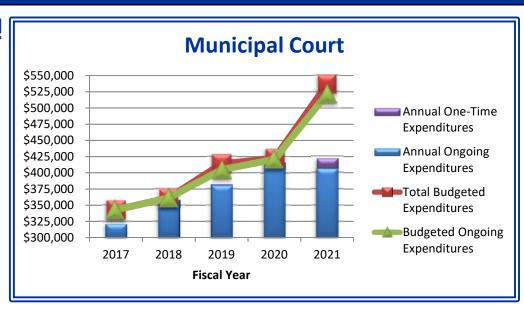


Municipal Court Expenditures Under Target for FY 2021 % of Budgeted % Increase - % Increase **Annual** FY **Budgeted Expenditures Expenditures Annual Budgeted** Exp. 322,022 \$ 342,950 2017 94% 2018 \$ 358.670 \$ 361,370 99% 11% 5% 15% \$ 7% 2019 383,746 \$ 413,890 93% 2020 \$ 416.255 \$ 422,199 99% 8% 2% 2021 \$ 79% 2% 422,552 \$ 536,540 27%

Increase from FY 2017 to FY 2018:

- (1) Salary and benefit costs were approximately \$17,000 higher partly due to vacancy savings experienced in FY 2017.
- (2) Court appointed attorney costs were approximately \$22,000 higher.

Under Budget for FY 2021: Expenditures were substantially under budget largely due to vacancy savings during expenditure freezes in response to the anticipated negative financial impacts of COVID-19, as well as significant savings in court-appointed attorney and interpreter costs.



Transit A	dmir	nistration Ex	pei	Under Target for FY 2021			
FY	Ex	Annual penditures		Budgeted xpenditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	-	\$	-	N/A		
2018	\$	-	\$	-	N/A	N/A	N/A
2019	\$	-	\$	-	N/A	N/A	N/A
2020	\$	-	\$	-	N/A	N/A	N/A
2021	\$	46,126	\$	104,013	44%	∞	∞

The Transit Administration program was created in FY 2021.

Under Budget for FY 2021: Expenditures were substantially under budget due to vacancy savings with the delays in getting a Transit Administrator on board.



Transit C	pera	tions Expen	diti	Exceeds Target for FY 2021			
FY	Ex	Annual penditures		Budgeted kpenditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	-	\$	-	N/A		
2018	\$	-	\$	-	N/A	N/A	N/A
2019	\$	-	\$	-	N/A	N/A	N/A
2020	\$	-	\$	-	N/A	N/A	N/A
2021	\$	6.000	\$	2.500	240%	∞	∞

The Transit Operations program was created in FY 2021.

Exceeds Budget for FY 2021: Expenditures were over budget due to consultant services for micro-transit simulations. Sufficient budget capacity existed within other Transit operational departments to more than cover the cost.



7	ransit	Capita	l Projects M	lgm	Unde	er Target for F	Y 2021	
	FY	Ex	Annual penditures		Budgeted openditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
	2017	\$	-	\$	-	N/A		
	2018	\$	_	\$	-	N/A	N/A	N/A
	2019	\$	_	\$	-	N/A	N/A	N/A
	2020	\$	-	\$	-	N/A	N/A	N/A
	2021	\$	14 468	\$	31 338	46%	∞	∞

The Transit Capital Projects Management program was created in FY 2021.

Under Budget for FY 2021: Expenditures were substantially under budget due to vacancy savings with the delays in getting a Transit Administrator on board.



Wastewater Administration Expenditures **Exceeds Target for FY 2021** % of Annual **Budgeted** % Increase -% Increase Budgeted FY Budgeted **Expenditures Expenditures** Annual Exp. 5,423,041 2017 5,465,854 \$ 101% 2018 \$ 218.100 \$ 308.269 71% -96% -94% -18% 2019 250,153 \$ 253,673 99% 15% 2020 \$ 220.819 \$ 221.091 100% -12% -13% \$ -1% 2021 218,822 \$ 217,390 101% -2%

Decrease from FY 2017 to FY 2018:

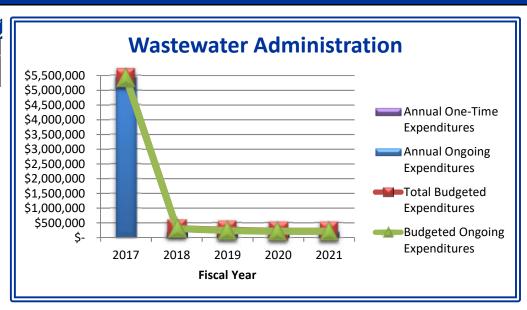
The debt service costs were moved to a separate departmental code in the general ledger.

Increase from FY 2018 to FY 2019:

The increase was primarily due to vacancy savings in FY 2018.

Decrease from FY 2019 to FY 2020:

- (1) The decrease was partly due to the reallocation of positions between programs.
- (2) The decrease was also partly due to one-time miscellaneous expenditures in the prior year related to the Admin building remodel.



Exceeds Budget for FY 2021: Expenditures were slightly overbudget due to pay adjustments made during the year. During the budget process, no pay adjustments were planned. Sufficient budget capacity existed within the other Wastewater operational departments to more than cover the cost.

Wastewa	ter C	apital Proje	cts	Under Target for FY 2021			
FY	Ex	Annual penditures		Budgeted penditures	% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	64,796	\$	65,200	99%		
2018	\$	57,580	\$	60,540	95%	-11%	-7%
2019	\$	58,376	\$	57,730	101%	1%	-5%
2020	\$	79,773	\$	79,800	100%	37%	38%
2021	\$	72,588	\$	81,460	89%	-9%	2%

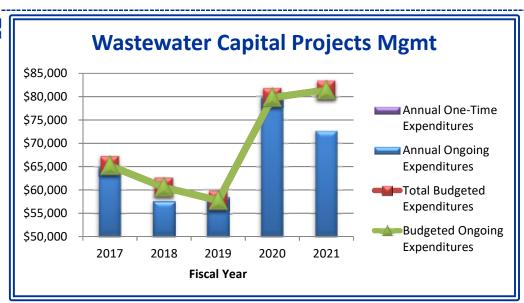
Decrease from FY 2017 to FY 2018:

The decrease is primarily due to vacancy savings in FY 2018.

Increase from FY 2019 to FY 2020:

The increase is primarily due to change in allocations of positions to the Capital Projects Management program. The Wastewater staff are handling more of the project management while Public Works engineers focus on other projects.

Under Budget for FY 2021: Expenditures were substantially under budget due to vacancy savings during expenditure freezes in response to the anticipated negative



Wastewater Operations Expenditures **Under Target for FY 2021** % of **Annual Budgeted** % Increase - % Increase **Budgeted** FY Expenditures **Expenditures** Annual **Budgeted** Exp. 2017 2,241,279 \$ 2,568,472 87% 2018 2.607.751 \$ 3.053.817 85% 16% 19% 2,382,350 \$ -9% -7% 2019 2,854,747 83% 2020 2,584,129 \$ 3,298,759 78% 8% 16% 2021 \$ 2.256.805 \$ 2.748.530 82% -13% -17%

Increase from FY 2017 to FY 2018:

The increase is largely a result of a generator replacement and rental.

Decrease from FY 2020 to FY 2021:

The decrease is due to one-time capital items in the prior year, including a closed-circuit television van, a cattail cutter, and an air curtain burner.

Under Budget for FY 2021: Expenditures were substantially under budget largely due to vacancy savings and delays in maintenance costs during expenditure freezes in response to the anticipated negative financial impacts of COVID-19, as well as unused placeholders for any potential urgent maintenance needs.

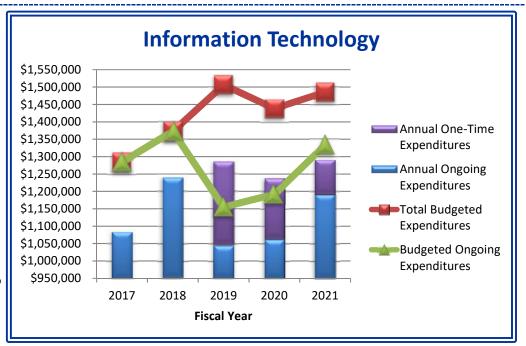


Informatio	n Te	chnology Exp	ena	Under Target for FY 2021			
FY	Annual Expenditures		Budgeted Expenditures		% of Budgeted Exp.	% Increase - Annual	% Increase - Budgeted
2017	\$	1,083,123	\$	1,284,655	84%		
2018	\$	1,238,666	\$	1,372,835	90%	14%	7%
2019	\$	1,284,242	\$	1,506,377	85%	4%	10%
2020	\$	1,237,573	\$	1,438,476	86%	-4%	-5%
2021	\$	1,291,838	\$	1,485,619	87%	4%	3%

Increase from FY 2017 to FY 2018:

- Hardware purchases included replacement of a server and a storage area network.
- (2) A generator failed during the year and needed to be replaced.
- (3) Software purchases included a migration to Microsoft 365 and budget automation software.

Under Budget for FY 2021: Expenditures were substantially under budget largely due to delays in equipment replacements.



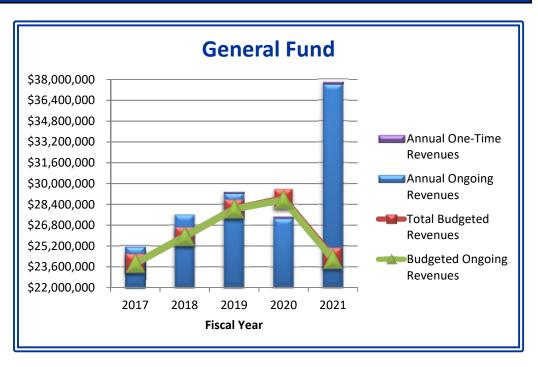
Total Gene	ral F	und Revenue	es	Exeeds Target for FY 2021			
FY	ا	Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	25,135,539	\$	23,858,606	105%		
2018	\$	27,601,469	\$	25,928,260	106%	10%	9%
2019	\$	29,367,300	\$	28,043,840	105%	6%	8%
2020	\$	27,474,636	\$	28,842,120	95%	-6%	3%
2021	\$	37,827,746	\$	24,324,110	156%	38%	-16%

Increase from FY 2017 to FY 2018:

- (1) City sales taxes increased 13% and bed tax revenues increased 16%. The increases are partly due to increases in tourism categories, as well as increases due to the change in legislation regarding short-term rentals effective January 1, 2017.
- (2) In addition, the paid parking program was initiated the end of June 2017. Charges for services include additional revenues related to the program of approximately \$565,000.

Increase from FY 2020 to FY 2021:

- (1) City sales taxes increased 38% and bed tax revenues increased 72%.
- (2) State shared revenues also increased due to overall economic increases across the state.



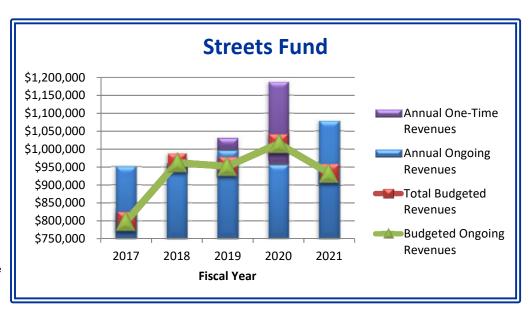
Exceeds Target for FY 2021: Revenues were estimated low due to the anticipated negative financial impacts of COVID-19 that did not occur. Instead, tourism levels have far exceeded any prior year.

Total Stre	ets	Fund Reven	ue	Exeeds Target for FY 2021			
FY		Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	950,751	\$	799,000	119%		
2018	\$	960,751	\$	961,900	100%	1%	20%
2019	\$	1,032,078	\$	952,220	108%	7%	-1%
2020	\$	1,188,185	\$	1,015,260	117%	15%	7%
2021	\$	1,078,212	\$	933,060	116%	-9%	-8%

Increase from FY 2019 to FY 2020:

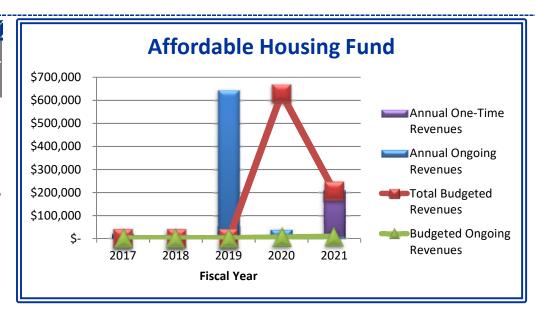
The increase is primarily due to a one-time state allocation of \$18 million to cities and towns for street and highway projects. Funds must be spent in the same manner as Highway User revenues.

Exceeds Target for FY 2021: Revenues were estimated low due to anticipated negative impacts of COVID-19.



Total Affo	rdal	ble Housing	Re	On Target for FY 2021			
FY		Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	19,800	\$	-	∞		
2018	\$	98	\$	-	∞	-100%	N/A
2019	\$	644,214	\$	-	∞	658403%	N/A
2020	\$	38,627	\$	629,010	6%	-94%	∞
2021	\$	209,439	\$	205,280	102%	442%	-67%

Increases/Decreases: Due to the nature of the activity of the Affordable Housing Fund, revenues will not necessarily be consistent from month to month or year to year.

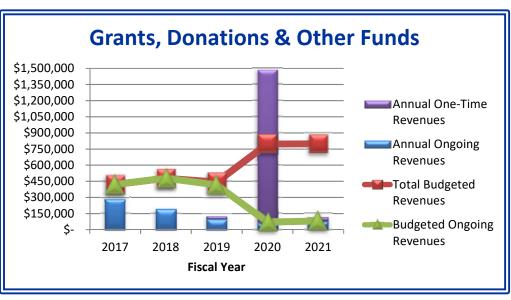


Total Grai	nts,	Donations &	ß. 0	Under Target for FY 2021			
FY		Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	289,608	\$	420,500	69%		
2018	\$	191,726	\$	479,060	40%	-34%	14%
2019	\$	126,649	\$	442,700	29%	-34%	-8%
2020	\$	1,487,947	\$	797,145	187%	1075%	80%
2021	\$	114,339	\$	798,330	14%	-92%	<1%

Increase from FY 2019 to FY 2020:

The increase was primarily due to one-time AZCares Act funding for revenue losses during the COVID-19 financial crisis.

Increases/Decreases: The activity of the Grants & Donations Funds is based on the funding awarded and received during the year so revenues will not necessarily be consistent from month to month or year to year.



Under Target for FY 2021: Revenues are under target due to delays in Community Development Block grant expenditures, delays in police grant expenditures, police grants that were not awarded, and unused contingent grant revenues in case a significant grant opportunity arises.

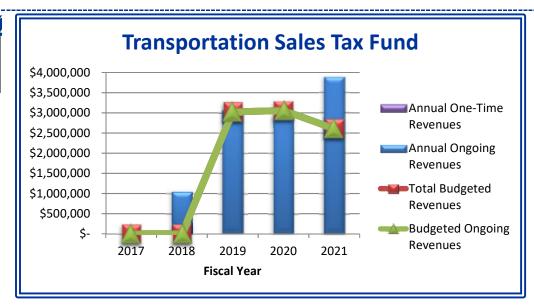
Total Tran	ispo	ortation Sale	s 7	Exeeds Target for FY 2021			
FY		Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	-	\$	-	N/A		
2018	\$	1,045,367	\$	-	∞	∞	N/A
2019	\$	3,062,947	\$	3,021,550	101%	193%	∞
2020	\$	2,939,033	\$	3,056,500	96%	-4%	1%
2021	\$	3,880,203	\$	2,604,800	149%	32%	-15%

The Transportation Sales Tax Fund was initiated in FY 2018.

Increase from FY 2020 to FY 2021:

The increase was due to an increase in sales tax revenue collections.

Exceeds Target for FY 2021: Revenues were estimated low due to the anticipated negative financial impacts of COVID-19 that did not occur. Instead, tourism levels have far exceeded any prior year.



I otal Dev	еюр	. Impact Fee	es	Exee	ds Target for F	Y 2021	
FY	ı	Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	654,256	\$	201,000	326%		
2018	\$	255,051	\$	225,220	113%	-61%	12%
2019	\$	384,847	\$	225,190	171%	51%	<-1%
2020	\$	548,418	\$	671,170	82%	43%	198%
2021	\$	673,740	\$	632,740	106%	23%	-6%

Decrease from FY 2017 to FY 2018:

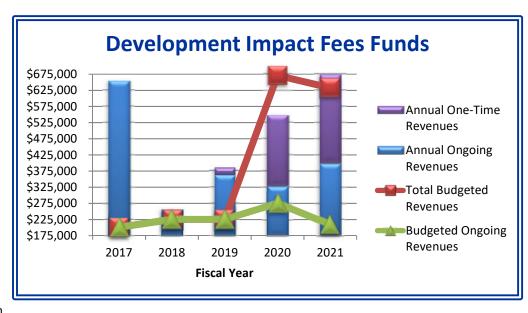
The decrease was primarily due to fees assessed with the permitting of the new Marriott facility and the new CVS in the prior year.

Increase from FY 2019 to FY 2020:

The increase was primarily due to fees assessed with the permitting of a large multifamily development.

Increase from FY 2020 to FY 2021:

The increase was primarily due to fees assessed with the permitting of the Residence Inn.



Other Increases/Decreases: The activity of the Development Impact Fees Funds is based on development and permitting so revenues will not necessarily be consistent from month to month or year to year. As the City approaches build-out, these revenues are expected to decrease.

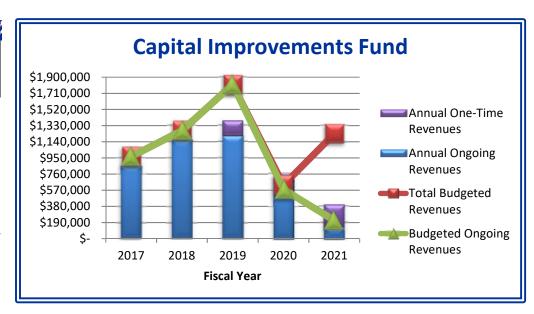
Exceeds Target for FY 2021: Conservative estimates were made of ongoing development impact fees. Development activity exceeded those estimates by 124%.

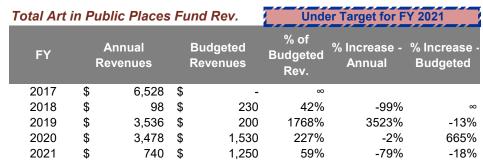
Total Capital Improvements Fund Rev.

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FY	F	Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	863,346	\$	965,976	89%		
2018	\$	1,168,259	\$	1,271,857	92%	35%	32%
2019	\$	1,386,445	\$	1,814,591	76%	19%	43%
2020	\$	756,029	\$	631,000	120%	-45%	-65%
2021	\$	399,616	\$	1,234,454	32%	-47%	96%

Increases/Decreases: The activity of the Capital Improvements Fund is based on the timing of budgeted capital improvement projects and the receipt of funding designated for those projects so revenues will not necessarily be consistent from month to month or year to year.

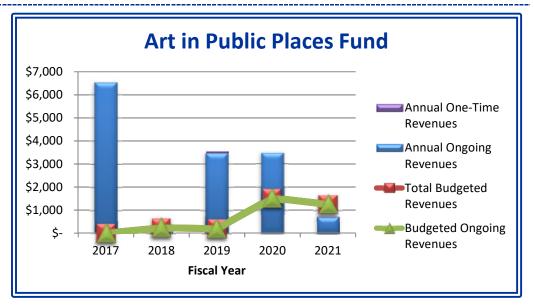
Under Target for FY 2021: Revenues are under target primarily due to delays in grant funded construction projects and overestimated interest earning.





Increases/Decreases: The Art in Public Places Fund relies primarily on transfers from other funds. Minimal revenues are received, and for several years have only consisted of interest earnings, with the exception of FY 2017 when a contribution was received in lieu of the City's public art requirement.

Under Target for FY 2021: Revenues are under target due to overestimated interest earnings.

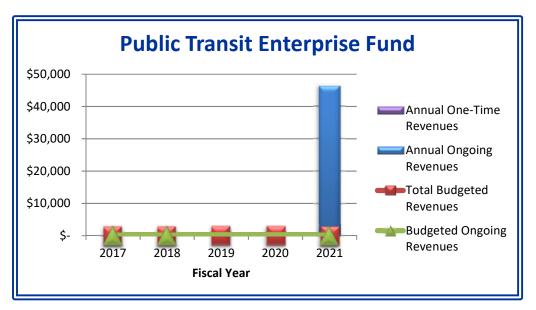


Total Public Transit Enterprise Fund Rev Exceds Target for FY 2021

FY	F	Annual Revenues	Budgeted Revenues		% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	-	\$	-	N/A		<u> </u>
2018	\$	-	\$	-	N/A	N/A	N/A
2019	\$	-	\$	-	N/A	N/A	N/A
2020	\$	-	\$	-	N/A	N/A	N/A
2021	\$	46,400	\$	-	∞	∞	N/A

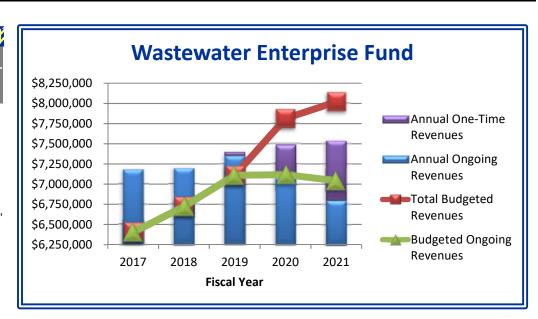
The Public Transit Enterprise Fund was initiated in FY 2021.

Exceeds Target for FY 2021: Since the fund was created mid-year, targets were not anticipated at the time of budget preparation.



Total Wastewater Enterprise Fund Rev. **Under Target for FY 2021** % of % Increase - % Increase **Annual Budgeted** FY Budgeted Revenues Revenues **Annual** Budgeted Rev. 2017 7,180,562 \$ 6,403,864 112% 2018 7,195,914 \$ 6,722,900 107% <1% 5% 104% 3% 6% 2019 7.398.305 \$ 7.110.300 2020 7,489,953 \$ 7,813,213 96% 1% 10% 2021 7.544.045 \$ 8.019.680 94% 1% 3%

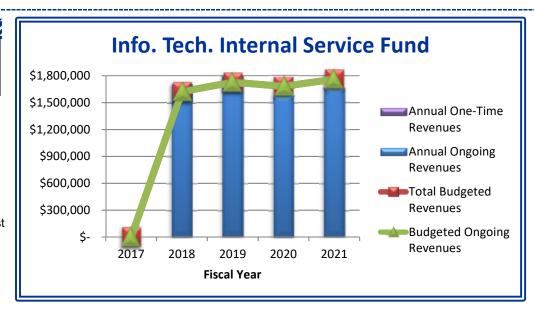
Under Target for FY 2021: Revenues are low due to accommodations made to customers as a result of the COVID-19 restrictions, timing of collections of capacity fees, and overestimated interest earnings.



Total Info. Tech. Internal Svc. Fund Rev., Under Target for FY 2021										
	FY		Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted		
	2017	\$	-	\$	-	N/A				
	2018	\$	1,705,824	\$	1,622,130	105%	∞	∞		
	2019	\$	1,795,609	\$	1,727,300	104%	5%	6%		
	2020	\$	1,580,839	\$	1,681,840	94%	-12%	-3%		
	2021	\$	1,668,569	\$	1,761,300	95%	6%	5%		

The Information Technology Internal Service Fund was initiated in FY 2018.

Under Target for FY 2021: Revenues are low due to lower than anticipated indirect cost allocations to the fund creating lower expenditures and, therefore, lower charges allocated to the benefitting programs.



Total Revenues by Fund

Total CFD - Sedona Summit II Revenues **Under Target for FY 2021** % of Annual **Budgeted** % Increase - % Increase FY **Budgeted** Revenues Revenues Annual Budgeted Rev. 49.312 \$ 37.000 133% 2017 \$ 69% 2018 48,910 \$ 62.600 78% -1% 19% 2019 \$ 58.332 \$ 54.550 107% -13% 2020 \$ 54.232 \$ 53.450 101% -7% -2% 2021 44,444 \$ 51,030 87% -18% -5%

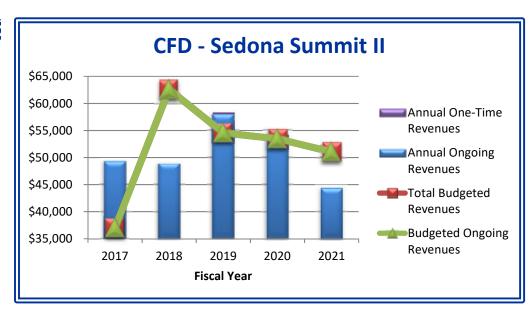
Increase from FY 2018 to FY 2019:

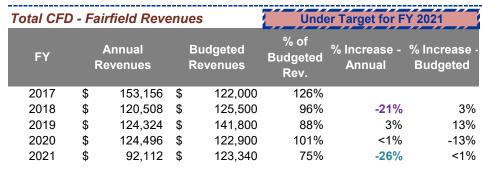
The increase in revenues was due to interest earnings.

Decrease from FY 2020 to FY 2021:

The decrease was mostly due to due to the lowering of interest rates during the COVID-19 financial crisis.

Under Target for FY 2021: Revenues are low due to lower than anticipated in lieu fees and overestimated interest earnings.



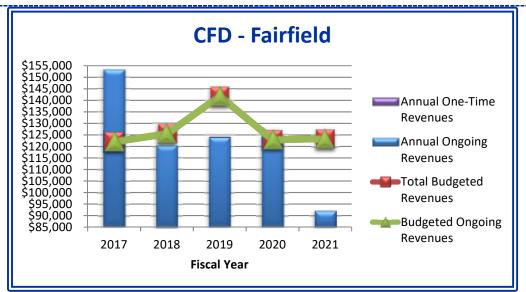


Decrease from FY 2017 to FY 2018:

The decrease is partly due to the timing of in lieu fees for the Community Facilities Districts. Approximately \$30,000 of FY 2016 revenue was recognized in FY 2017 due to the lateness of receipt.**

Decrease from FY 2020 to FY 2021:

The decrease is partly due to the timing of in lieu fees for the Community Facilities
Districts. Approximately \$30,000 of FY 2021 revenue was recognized in FY 2022 due to
the lateness of receipt.**



Under Target for FY 2021: If the final quarter revenues would have been received within the period of availability, revenues would have been 99% of budget.

^{**}Revenues are recognized when they are measurable and available. The period of availability is defined as 60 days. These revenues were received after the period of availability.

Total Rev	enu	es			Exeeds Target for FY 2021		
FY	Annual Revenues		Budgeted Revenues		% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	35,302,858	\$	32,807,946	108%		
2018	\$	40,293,974	\$	37,399,657	108%	14%	14%
2019	\$	45,384,586	\$	43,534,241	104%	13%	16%
2020	\$	43,685,873	\$	45,315,138	96%	-4%	4%
2021	\$	53.579.604	\$	40.689.374	132%	23%	-10%

Increase from FY 2017 to FY 2018:

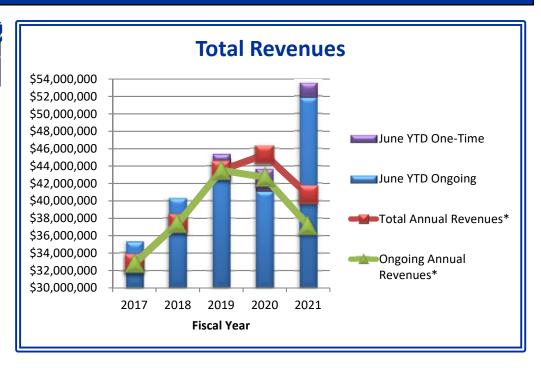
The most significant increases were in the categories of sales tax, bed tax, charges for services, and other miscellaneous revenues.

Increase from FY 2018 to FY 2019:

The most significant increases were in the categories of sales tax, bed tax, in lieu, and other miscellaneous revenues.

Increase from FY 2020 to FY 2021:

The most significant increases were in the categories of sales tax and bed tax revenues.



Exceeds Target for FY 2021: Revenues were estimated low due to the anticipated negative financial impacts of COVID-19 that did not occur. Instead, tourism levels have far exceeded any prior year.

City Sales	Tax	Revenues	Exeeds Target for FY 2021			
FY	FY Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	16,268,459	\$ 15,526,670	105%		
2018	\$	18,393,517	\$ 16,673,800	110%	13%	7%
2019	\$	21,381,693	\$ 20,928,500	102%	16%	26%
2020	\$	20,119,580	\$ 21,245,800	95%	-6%	2%
2021	\$	27,818,788	\$ 17,509,500	159%	38%	-18%

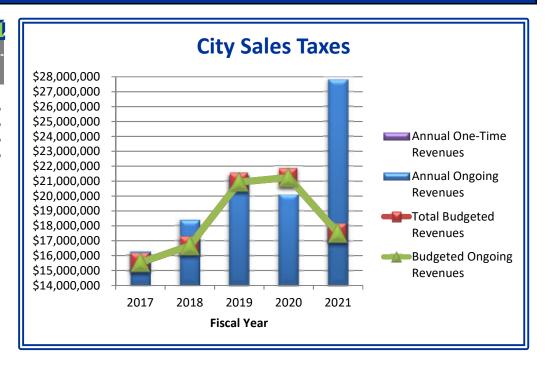
Increase from FY 2017 to FY 2018:

The increase was mostly attributable to increases in the Restaurant & Bar, Hotel/Motel and Retail categories. These are largely impacted by the level of tourism activity. *Increase from FY 2018 to FY 2019:*

The increase was partly due to the increase in the sales tax rate for transportation projects.

Increase from FY 2020 to FY 2021:

The most significant increases were in the Retail, Restaurant & Bar, and Hotel/Motel categories.



Exceeds Target for FY 2021: Revenues were estimated low due to the anticipated negative financial impacts of COVID-19 that did not occur. Instead, tourism levels have far exceeded any prior year.

See City Sales Tax Revenues by Category and City Sales Taxes by Month for more information.

Bed Tax R	even	ues		Exeeds Target for FY 2021			
FY	Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted	
2017	\$	3,811,727	\$ 3,172,200	120%			
2018	\$	4,431,680	\$ 3,977,200	111%	16%	25%	
2019	\$	4,788,239	\$ 4,446,000	108%	8%	12%	
2020	\$	4,160,184	\$ 4,769,300	87%	-13%	7%	
2021	\$	7,150,999	\$ 3,199,900	223%	72%	-33%	

Increase from FY 2017 to FY 2018:

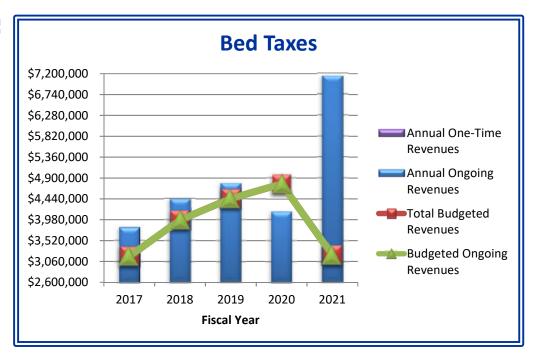
A portion of the increase represents an increase as a result of the change in legislation regarding short-term residential rentals.

Decrease from FY 2019 to FY 2020:

The decrease is a result of the COVID-19 closures and slightly reduced activity after the closures were lifted.

Increase from FY 2020 to FY 2021:

The increase is a result of higher hotel occupancy rates and average daily room rates, as well as the impacts of transient occupancy types not captured in the hotel occupancy rate.



Exceeds Target for FY 2021: Revenues were estimated low due to the anticipated negative financial impacts of COVID-19 that did not occur. Instead, tourism levels have far exceeded any prior year.

See **Bed Taxes by Month** for more information.

In Lieu Re	venu	es		On Target for FY 2021		
FY	ı	Annual Revenues	Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	686,301	\$ 562,500	122%		
2018	\$	643,087	\$ 627,600	102%	-6%	12%
2019	\$	1,280,721	\$ 646,700	198%	99%	3%
2020	\$	670,736	\$ 1,292,400	52%	-48%	100%
2021	\$	848,622	\$ 866,700	98%	27%	-33%

Increase from FY 2018 to FY 2019:

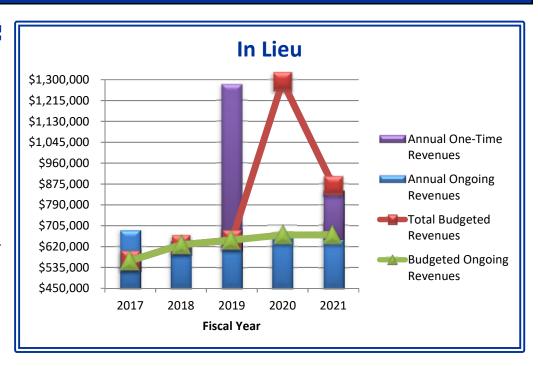
The increase is primarily due to the one-time receipt of significant Affordable Housing inlieu revenues.

Decrease from FY 2019 to FY 2020:

The decrease is primarily due to the one-time receipt of significant Affordable Housing inlieu revenues in the prior year.

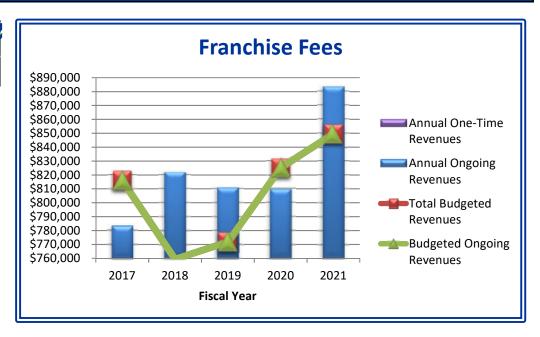
Increase from FY 2020 to FY 2021:

The increase is due to a one-time receipt of significant Affordable Housing in lieu revenues.



Franchise	Fee	Revenues		Exeeds Target for FY 2021		
FY		Annual Revenues	Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	783,413	\$ 816,060	96%		
2018	\$	822,122	\$ 759,400	108%	5%	-7%
2019	\$	810,916	\$ 771,800	105%	-1%	2%
2020	\$	809,674	\$ 825,100	98%	<-1%	7%
2021	\$	883,456	\$ 849,600	104%	9%	3%

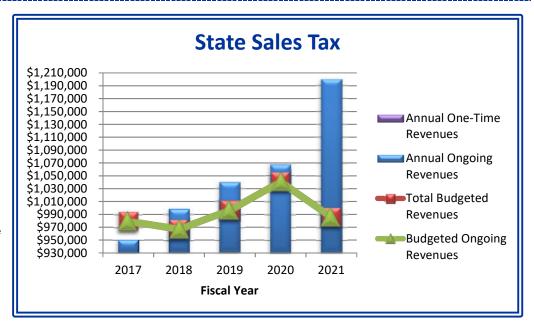
Exceeds Target for FY 2021: Revenues were likely higher than anticipated due to the high levels of tourism resulting from COVID-19.



State Sales	s Tax	Revenues		Exeeds Target for FY 2021			
FY	F	Annual Revenues	Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted	
2017	\$	950,879	\$ 979,400	97%			
2018	\$	998,202	\$ 966,900	103%	5%	-1%	
2019	\$	1,039,635	\$ 996,500	104%	4%	3%	
2020	\$	1,067,529	\$ 1,040,600	103%	3%	4%	
2021	\$	1.199.926	\$ 985.600	122%	12%	-5%	

Increases/Decreases: State sales taxes are based on statewide sales tax collections allocated to each of the cities and towns primarily based on population.

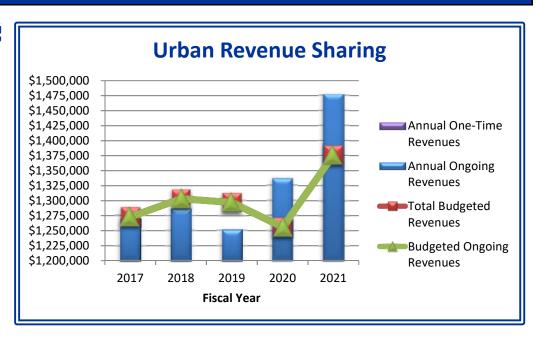
Exceeds Target for FY 2021: Revenues were estimated low due to anticipated negative impacts of COVID-19.



Urban Rev	enue	e Sharing Re	ven	Exeeds Target for FY 2021			
FY	ı	Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	1,270,897	\$	1,273,001	100%		
2018	\$	1,287,767	\$	1,303,500	99%	1%	2%
2019	\$	1,251,688	\$	1,297,000	97%	-3%	<-1%
2020	\$	1,336,465	\$	1,256,100	106%	7%	-3%
2021	\$	1,477,587	\$	1,375,800	107%	11%	10%

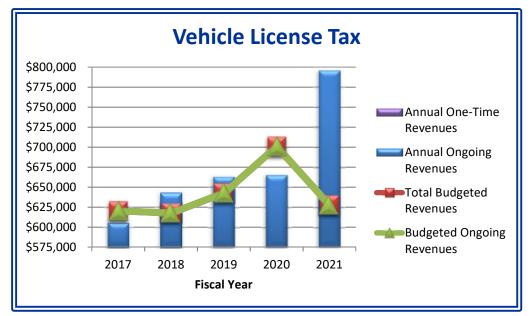
Increases/Decreases: Urban Revenue Sharing is state-shared income taxes. The State provides a preliminary estimate of each city's and town's allocation, which is based on population. The shared income taxes are based on income taxes collected two years prior to the fiscal year.

Exceeds Target for FY 2021: Revenues were higher than anticipated due to a greater allocation pool to all cities and towns.



Vehicle Lie	cense	Tax Revenu	ıes		Exeeds Target for FY 2021			
FY		Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted	
2017	\$	606,030	\$	620,300	98%			
2018	\$	642,895	\$	617,600	104%	6%	<-1%	
2019	\$	662,934	\$	642,600	103%	3%	4%	
2020	\$	664,581	\$	700,800	95%	<1%	9%	
2021	\$	795.420	\$	627.900	127%	20%	-10%	

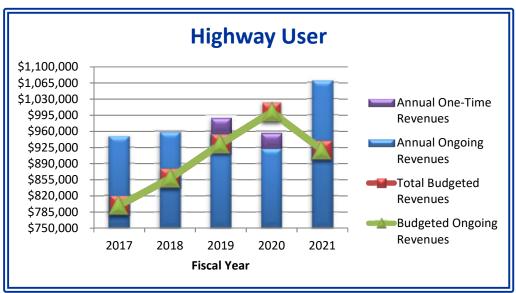
Exceeds Target for FY 2021: Revenues were estimated low due to anticipated negative impacts of COVID-19.



Highway L	lser F	Revenues		Exeeds Target for FY 2021			
FY	F	Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	949,028	\$	799,000	119%		
2018	\$	958,278	\$	858,200	112%	1%	7%
2019	\$	988,814	\$	933,200	106%	3%	9%
2020	\$	956,340	\$	1,001,830	95%	-3%	7%
2021	\$	1.069.885	\$	919.200	116%	12%	-8%

Increases/Decreases: The activity of the Highway User revenues is based on gasoline sales within each county and across the state and allocated primarily based on population. The amount can fluctuate based on the portion that the legislature appropriates to the state Highway User Revenue Fund.

Exceeds Target for FY 2021: Revenues were estimated low due to anticipated negative impacts of COVID-19.



Other Into	ergo	vernmental	Re	Under Target for FY 2021			
FY		Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	956,757	\$	1,065,976	90%		
2018	\$	1,048,665	\$	1,485,317	71%	10%	39%
2019	\$	944,725	\$	1,949,591	48%	-10%	31%
2020	\$	2,082,317	\$	1,117,215	186%	120%	-43%
2021	\$	494,718	\$	1,791,044	28%	-76%	60%

Increase from FY 2017 to FY 2018:

The increase was primarily due to increases in grant funding and intergovernmental agreements.

Decrease from FY 2018 to FY 2019:

The decrease is primarily due to decreases in grant funding.

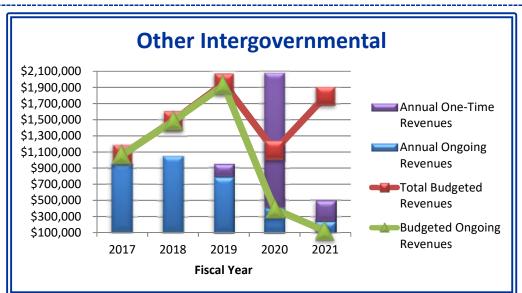
Increase from FY 2019 to FY 2020:

The increase was primarily due to one-time AZCares Act funding for revenue losses during the COVID-19 financial crisis.

Decrease from FY 2020 to FY 2021:

The decrease was primarily due to one-time AZCares Act funding for revenue losses during the COVID-19 financial crisis.

Under Target for FY 2021: The FY 2021 revenues were under target primarily due to the delays in construction projects with grant funding and a provision for contingent grant funding in case a significant opportunity arose.

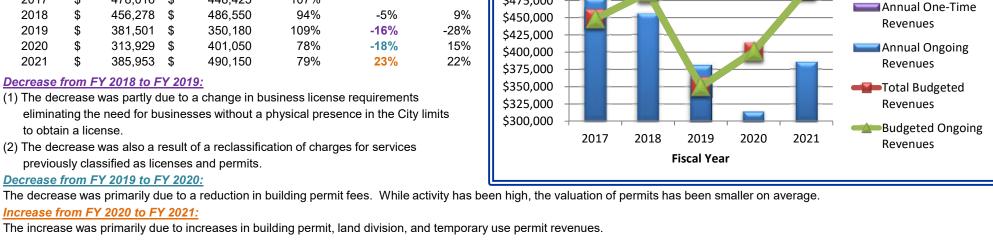


\$500,000 \$475,000

License &	Peri	mit Revenues		Under Target for FY 2021			
FY		Annual Revenues	Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted	
2017	\$	478,016	\$ 448,425	107%			
2018	\$	456,278	\$ 486,550	94%	-5%	9%	
2019	\$	381,501	\$ 350,180	109%	-16%	-28%	
2020	\$	313,929	\$ 401,050	78%	-18%	15%	
2021	\$	385,953	\$ 490,150	79%	23%	22%	

- to obtain a license.

Under Target for FY 2021: Building permit revenues were lower than anticipated. It was anticipated that the rate increases would generate more revenues; however, the valuation of permits were smaller on average than expected.

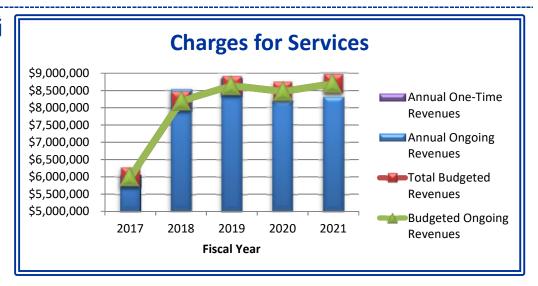


Charges for	or Se	rvices Reven	ue	s	Under Target for FY 2021		
FY	i	Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	6,057,534	\$	5,995,294	101%		
2018	\$	8,528,856	\$	8,200,780	104%	41%	37%
2019	\$	8,855,382	\$	8,641,040	102%	4%	5%
2020	\$	8,224,004	\$	8,472,823	97%	-7%	-2%
2021	\$	8,324,779	\$	8,695,450	96%	1%	3%

Increase from FY 2017 to FY 2018:

The increase was primarily due to the start of the paid parking program and the indirect cost allocations to fund the Information Technology Internal Services Fund.

Under Target for FY 2021: There was a temporary suspension of the paid parking program and accommodations were made for wastewater customers as a result of the COVID-19 impacts. In addition, indirect cost allocations for the Information Technology Internal Services Fund were lower than budgeted due to expenditure freezes early in the year in anticipation of negative financial impacts of COVID-19.



Licenses & Permits

Fines	&	Forfeitures	Revenues
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i iiies a i	Orrer	luies neve	IIu	-3	LYCC	is rarget for i	1 2021
FY	Revenues R		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted	
2017	\$	186,404	\$	350,720	53%		
2018	\$	333,546	\$	230,450	145%	79%	-34%
2019	\$	295,737	\$	281,990	105%	-11%	22%
2020	\$	226,164	\$	296,960	76%	-24%	5%
2021	\$	422,276	\$	288,460	146%	87%	-3%

Increase from FY 2017 to FY 2018:

- (1) The increase was primarily due to an increase in court fines collected, which is partly due to the start of the paid parking program and the related fines.
- (2) The increase was also partly due to a significant write-off of late fees in the prior year.

Decrease from FY 2018 to FY 2019:

- (1) The decrease was partly due to a reduction in court fines collected.
- (2) The decrease was partly due to a reduction in towing fees.

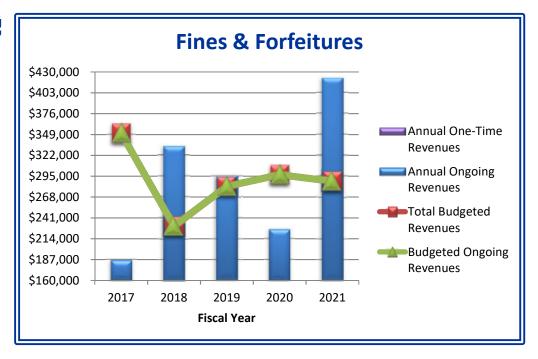
Decrease from FY 2019 to FY 2020:

- (1) The decrease was partly due to a significant write-off of wastewater late fees and the suspension of late fees during the COVID-19 closures.
- (2) The decrease was also partly due to a reduction in court fines collected which is largely due to the level of policing activity and citations written.

Increase from FY 2020 to FY 2021:

The increase was largely due to a change in the collection of paid parking citations from the Court to Finance, which eliminated the requirement to split parking citation fine revenues with other agencies.

Exceeds Target for FY 2021: The FY 2021 revenues exceed target primarily due to the unanticipated change in collection of paid parking citations from the Court to Finance, which eliminated the requirement to split parking citation fine revenues with other agencies.



Development	Impact Fee	Revenues
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Developme	ent in	npact Fee Re	eve	nues	Exee	ds Target for F	Y 2021
FY	F	Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	618,740	\$	191,000	324%		
2018	\$	207,076	\$	213,880	97%	-67%	12%
2019	\$	292,546	\$	197,410	148%	41%	-8%
2020	\$	478,598	\$	626,350	76%	64%	217%
2021	\$	659,553	\$	595,200	111%	38%	-5%

Decrease from FY 2017 to FY 2018:

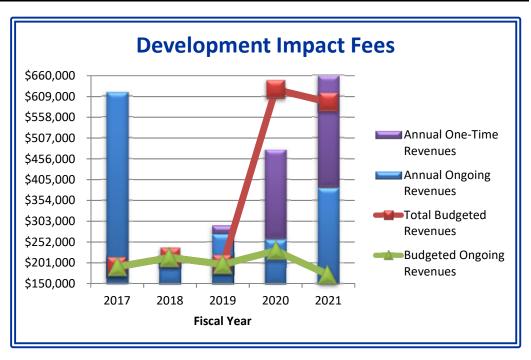
The decrease was primarily due to fees assessed with the permitting of the new Marriott facility and the new CVS in the prior year.

Increase from FY 2019 to FY 2020:

The increase was primarily due to fees assessed with the permitting of a large multifamily development.

Increase from FY 2020 to FY 2021:

The increase was primarily due to fees assessed with the permitting of the new Residence Inn.



Other Increases/Decreases: The activity of the development impact fees is based on development and permitting so revenues will not necessarily be consistent from month to month or year to year. As the City approaches build-out, these revenues are expected to decrease.

Exceeds Target for FY 2021: Conservative estimates were made of ongoing development impact fees. Development activity exceeded those estimates by 124%.

Capacity	Fee	Revei	nues

ee M	evenues			Officer Target for PT 2021					
F	Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted			
\$	1,167,388	\$	275,000	425%					
\$	523,013	\$	403,100	130%	-55%	47%			
\$	507,170	\$	673,300	75%	-3%	67%			
\$	997,558	\$	1,227,000	81%	97%	82%			
\$	1,425,828	\$	1,593,100	90%	43%	30%			
	\$ \$ \$ \$	Revenues \$ 1,167,388 \$ 523,013 \$ 507,170 \$ 997,558	Annual Revenues \$ 1,167,388 \$ \$ 523,013 \$ \$ 507,170 \$ \$ 997,558 \$	Annual Revenues \$ 1,167,388 \$ 275,000 \$ 523,013 \$ 403,100 \$ 507,170 \$ 673,300 \$ 997,558 \$ 1,227,000	Annual Revenues Budgeted Revenues % of Budgeted Revenues \$ 1,167,388 \$ 275,000 425% \$ 523,013 \$ 403,100 130% \$ 507,170 \$ 673,300 75% \$ 997,558 \$ 1,227,000 81%	Annual Revenues Budgeted Revenues % of Budgeted Rev. % Increase - Annual \$ 1,167,388 \$ 275,000 425% \$ 523,013 \$ 403,100 130% -55% \$ 507,170 \$ 673,300 75% -3% \$ 997,558 \$ 1,227,000 81% 97%			

Decrease from FY 2017 to FY 2018:

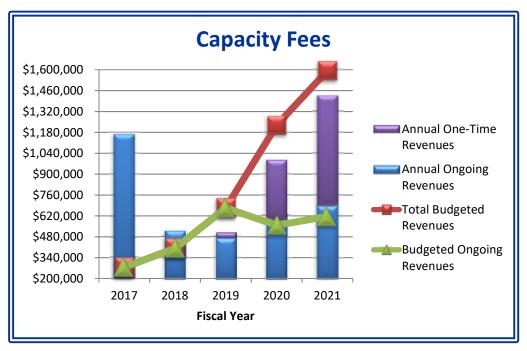
The decrease was primarily due to fees assessed with the permitting of the new Marriott facility and the new CVS in the prior year.

Increase from FY 2019 to FY 2020:

The increase was primarily due to fees assessed with the permitting of a large multifamily development.

Increase from FY 2020 to FY 2021:

The increase was primarily due to fees assessed with the permitting of the new Residence Inn.



Other Increases/Decreases: The activity of the capacity fees is based on development and permitting so revenues will not necessarily be consistent from month to month or year to year. As the City approaches build-out, these revenues are expected to decrease.

Under Target for FY 2021: Some of the budgeted one-time capacity fees were not received during the fiscal year due to delays in those development projects.

Under Target for EV 2021

Other	Miscellaneou	s Revenues
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Other wis	Cella	ineous itev	CIII	463	Office	i larget for i	1 2021
FY	F	Annual Revenues		Budgeted Revenues	% of Budgeted Rev.	% Increase - Annual	% Increase - Budgeted
2017	\$	511,285	\$	732,400	70%		
2018	\$	1,018,991	\$	595,380	171%	99%	-19%
2019	\$	1,902,883	\$	778,430	244%	87%	31%
2020	\$	1,578,215	\$	1,041,810	151%	-17%	34%
2021	\$	621,815	\$	901,770	69%	-61%	-13%

Increase from FY 2017 to FY 2018:

- (1) The increase was largely due to settlement proceeds from the SunEdison case.
- (2) The increase was also due to an increase in the interest earnings in LGIP accounts and pooled investment accounts.
- (3) The increase was also partly due to insurance proceeds for the City Hall flood damage.

Increase from FY 2018 to FY 2019:

The increase was largely due to unrealized gain in market values of investments and increased interest earnings.

Decrease from FY 2019 to FY 2020:

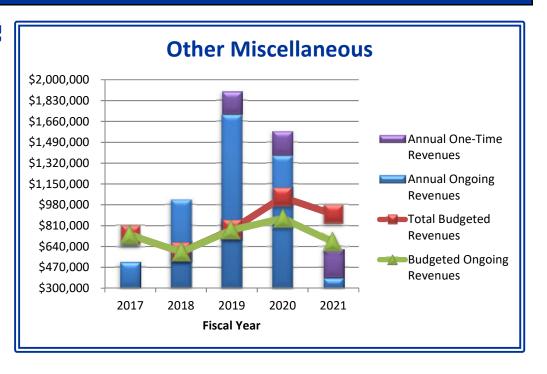
The decrease was primarily due to the lowering of interest rates during the COVID-19 financial crisis.

Decrease from FY 2020 to FY 2021:

The decrease was largely due to the lowering of interest rates during the COVID-19 financial crisis.

Under Target for FY 2021: The FY 2021 revenues was under budget by 31% due to overestimated interest earnings.

Under Target for EV 2021

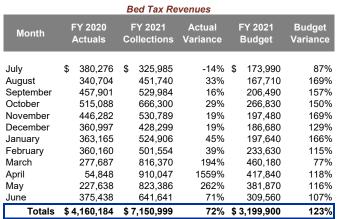


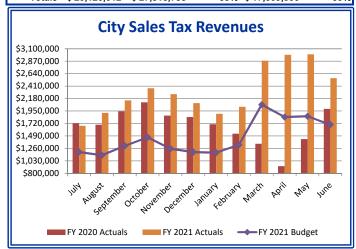
Sales Tax Revenues by Category

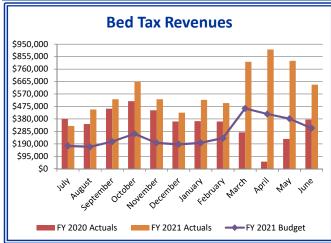
Month	Retail	Restaurant & Bar	Hotel/Motel	Construction	Leasing	Communi- cations & Utilities	Amusements & Other	Totals
City Sales Tax Revenues by Category a								
July 2019	\$ 556,523		\$ 385,663		. ,			. , ,
August 2019	533,678	335,441	340,211	116,576	132,515	67,910	170,141	1,696,472
September 2019	609,904	407,547	457,079	147,385		74,529	100,956	1,945,12
October 2019	685,931	433,018	511,731	142,976	•	59,328	125,885	2,110,869
November 2019	667,306	394,346	447,089	161,975	155,136	58,249	88,212	1,972,31
December 2019	725,119	310,857	369,481	168,222	143,855	55,259	67,271	1,840,06
January 2020	609,410	317,577	369,711	170,317	118,914	67,386	51,795	1,705,110
February 2020	595,491	201,021	370,185	131,076	108,770	60,966	71,085	1,538,59
March 2020	561,117	159,533	279,600	160,513	109,370	57,253	19,158	1,346,54
April 2020	408,676	174,697	55,711	133,564	104,488	50,978	3,744	931,85
May 2020	555,383	255,570	232,687	190,433	115,816	54,867	26,801	1,431,55
June 2020	700,094	383,905	379,471	170,004	130,513	59,252	54,415	1,877,654
Total FY 2020	\$ 7,208,632	\$ 3,711,859	\$ 4,198,619	\$ 1,830,546	\$ 1,545,506	\$ 731,516	\$ 893,336	\$ 20,120,014
July 2020	\$ 642,080	\$ 303,536	\$ 327,288	\$ 144,261	\$ 129,335	\$ 73,241	\$ 56,486	\$ 1,676,22
August 2020	668,354	383,834	456,650	129,278	150,115	77,986	50,285	1,916,50
September 2020	780,895	420,087	541,282	116,232	,	70,926	70,035	2,147,840
October 2020	813,536	441,651	681,485	129,703	•	69,192	90,097	2,370,110
November 2020	810,378	443,561	543,538	190,939	159,654	57,779	55,397	2,261,24
December 2020	824,182	339,315	438,261	191,104	•	60,283	81,297	2,097,44
January 2021	646,060	333,872	534,505	138,559	148,797	64,592	31,505	1,897,890
February 2021	731,892	364,473	510,903	155,589	137,453	59,454	69,539	2,029,30
March 2021	991,908	517,351	837,437	139,173	194,698	56,777	142,267	2,879,61
April 2021	924,317	627,709	933,899	150,078		59,419	145,271	2,989,604
May 2021	1,043,077	579,896	844,784	172,660	,	60,689	131,684	2,996,89
June 2021	939,482	462,352	658,395	148,541	151,419	78,694	117,238	2,556,12°
Total Year-to-Date FY 2021	•	\$ 5,217,637	\$ 7,308,427	<u> </u>	\$ 1,840,313	\$ 789,032		\$ 27,818,78
Current Month Comparison to Same Mo	onth I act Vos	ar.						
June 2020 vs. June 2021			\$ 278,924	\$ (21,463)	\$ 20,906	\$ 19,442	\$ 62,823	\$ 678,46
Change from June to June	34%	•	•		•			•
Annual Comparison to Last Year								
Annual Companison to Last Teal								
FY 2020 vs. FY 2021	\$ 2 607 529	\$ 1,505,778	\$ 3,109,808	\$ (24,429)	\$ 294,807	\$ 57,516	\$ 147,765	\$ 7,698,774

Sales & Bed Tax Revenues by Month

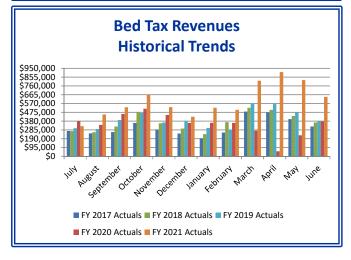
City Sales Tax Revenues										_
Month		FY 2020 Actuals		FY 2021 collections		tual ance		FY 2021 Budget	Budç Varia	-
July	\$	1,723,855	\$	1,676,229		-3%	\$	1,193,110	4	40%
August		1,696,471		1,916,499		13%		1,134,350	6	69%
September		1,945,122		2,147,841		10%		1,307,610	6	64%
October		2,110,869		2,370,109		12%		1,464,090	(62%
November		1,864,918		2,261,247		21%		1,254,020	8	80%
December		1,840,064		2,097,442		14%		1,192,660	7	76%
January		1,705,109		1,897,890		11%		1,179,980	(61%
February		1,532,903		2,029,302		32%		1,326,690		53%
March		1,346,544		2,879,611		114%		2,068,720	;	39%
April		931,857		2,989,603		221%		1,838,200	(63%
May		1,431,558		2,996,892		109%		1,852,430	(62%
June		1,990,740		2,556,122		28%		1,697,640	į.	51%
Totals	\$	20,120,012	\$	27,818,788		38%	\$	17,509,500		59%











Historical Changes - City Sales Tax

Early FY 2020: Effective October 1, 2019, all retail marketplaces are required to collect and remit taxes. This is the result of Wayfair v. South Dakota; however, many of the marketplaces were already collecting and remitting taxes. This impacts the Retail category.

Mid FY 2019: Effective January 1, 2019, all online marketplaces (not just AirBnB) are required to remit short-term residential rental taxes on behalf of property owners.

This impacts the Hotel/Motel category.

Late FY 2018: The tax rate increased from 3.0% to 3.5% effective March 1, 2018.

Mid FY 2017: Effective January 1, 2017, the City is no longer allowed to prohibit short-term residential rentals. This impacts the Hotel/Motel category.

Mid FY 2016: The state took over collections effective January 1, 2016. For several months, tax collections were higher as a result of more timely payments by taxpayers presumably because they did not have to file a separate form with the City.

Historical Changes - Bed Tax

Mid FY 2019: Effective January 1, 2019, all online marketplaces (not just AirBnB) are required to remit short-term residential rental taxes on behalf of property owners.

Mid FY 2017: Effective January 1, 2017, the City is no longer allowed to prohibit short-term residential rentals.

Mid FY 2016: The state took over collections effective January 1, 2016. For several months, tax collections were higher as a result of more timely payments by taxpayers presumably because they did not have to file a separate form with the City.

Ger	neral	Fund Sum	ma	irv			Cli
del	ierai	r una sam					
	FY	2021 Budget		FY 2021 Actuals	% of Budget	FY 2020 Actuals	Actual Variance
Revenues							
Taxes:	\$	15 011 000	¢	22 072 011	160%	¢ 17 215 576	200
City Sales Taxes Bed Taxes	\$	15,011,000 3,199,900	\$	23,972,811 7,150,999	160% 223%	\$ 17,315,576 4,160,184	389 729
Franchise Fees		849,600		883,456	104%	809,674	99
State Shared Revenues: State Shared Sales Taxes		005.000		4 400 000	4000/	4 007 500	N/.
Urban Revenue Sharing		985,600 1,375,800		1,199,926 1,477,587	122% 107%	1,067,529 1,336,465	12 ⁹ 11 ⁹
Vehicle License Taxes		627,900		795,420	127%	664,581	209
Other Intergovernmental: Grants		23,190		49,032	211%	1,971	N/ 2387
Other		500		24,963	4993%	18,493	35
In Lieu Fees		498,000		515,335	103%	502,647	3
Licenses & Permits Charges for Services		490,150 759,480		385,953 667,178	79% 88%	313,929 635,598	23° 5°
Fines & Forfeitures		208,960		360,370	172%	181,052	99
Other Revenues:							N/
Interest Earnings Donations & Contributions		77,800		65,614	84% N/A	229,239	-719 N/
Rental Income		41,600		41,892	101%	27,146	549
Miscellaneous		174,630		237,211	136%	210,552	139
Total Revenu	ies \$	24,324,110	\$	37,827,746	156%	\$ 27,474,636	389
Expenditures General Government:							
City Council	\$	65,375	\$	55,066	84%	\$ 61,915	-119
City Manager's Office		752,260		758,219	101%	659,007	15
Human Resources Financial Services		302,390 1,147,870		282,951 1,037,947	94% 90%	257,734 1,072,176	10°
City Attorney's Office		682,760		545,741	80%	646,087	-16 ⁴
City Clerk's Office		304,485		288,822	95%	266,079	9
General Services Community Development		542,144 807,850		462,275 705,477	85% 87%	577,923 736,296	-20°
Public Works		601,600		572,273	95%	696,895	-18
Municipal Court		515,540		411,817	80%	403,279	29
<u>Public Safety:</u> General Services		75,363		75,169	100%	71,106	69
Community Development		700,555		648,401	93%	613,701	69
Police		4,902,986		4,724,949	96%	5,222,984	-109
Public Works & Streets: Public Works		2,408,906		2,080,315	86%	2,067,661	19
Culture & Recreation:		2,400,900		2,000,313	00 /0	2,007,001	
City Manager's Office		98,150		73,057	74%	84,111	-13
Parks & Recreation General Services		794,690 498,553		476,757 498,553	60% 100%	599,069 484,974	-20°
Community Development		-30,555		-	N/A	33,336	-1009
Public Works		724,610		637,423	88%	686,645	-79
Economic Development: City Manager's Office		2,742,060		2,737,503	100%	2,350,895	169
Economic Development:		293,707		190,095	65%	220,819	-149
Health & Welfare:							
City Manager's Office General Services		300,625 390,000		249,619 389,970	83% 100%	196,570 390,870	27 ⁹ <-1 ⁹
Public Transportation:		390,000		309,970	100 /0	390,070	~-1
General Services		61,550		60,000	97%	192,544	-69
Debt Service Indirect Cost Allocations		1,034,560 672,510		1,032,801 671,640	100% 100%	1,034,470 603,500	<-19
Contingencies		485,624		-	0%	-	N/
Net Addition to Equipment Replacement Reserve		-		-	N/A	(361,748)	1009
Total Expenditu	res \$	21,906,723	\$	19,666,840	90%	\$ 19,868,898	-19
Other Financing Sources (Uses)			•		N1/A	¢ 4.005.540	4000
Transfers from Grants, Donations & Other Funds Transfers to Capital Improvements Fund	\$	(2,165,000)	\$	(4,208,683)	N/A 194%	\$ 1,205,549 (2,929,587)	-100° <-1°
Transfers to Wastewater Fund		(3,400,000)		(3,400,000)	100%	(3,447,000)	19
Transfers to Affordable Housing Fund		(200,000)		(200,000)	100%	(1,100,000)	829
Transfers to Information Technology Fund Transfers to Grants, Donations & Other Funds		-		(28,797)	∞ N/A	(27,964)	100
Transfers to Streets Fund		(272,840)		(272,840)	100%	(190,760)	<-1 ⁴
Total Other Financing Sources (Us	es) \$	(6,037,840)	\$	(8,110,320)	134%	\$ (6,489,762)	<-1
Fund Balances		44.000.000	_	40.045.555	44601	AC 100 ===	-
Beginning Fund Balance, July 1, as restated	\$	11,696,653	\$	13,245,530	113%	\$ 12,129,553	9
Ending Fund Balance, June 30: Operating Reserve	\$	6,118,351	\$	6,158,134	101%	\$ 6,187,349	<-1
Equipment Replacement Reserve	Ψ	983,967	Ψ	967,609	98%	1,015,035	-5
Budget Carryovers Reserve		, -		169,300	∞	217,000	-22
Committed for Affordable Housing		_		1,796,321	∞	-	
Assigned for Real Estate/Land Association							
		- 54.711		1,854,921 138,379	∞ 253%	-	
Assigned for Real Estate/Land Acquisition Assigned for Uptown Improvements Prepaid Items		54,711 -		1,854,921 138,379 14,857	253% ∞	- 29,826	-509
Assigned for Uptown Improvements		54,711 - - 919,171		138,379	253%	29,826 2,310,678 3,485,643	-50% -100% 250%

Wastewater Enterprise Fund Summary

			_					
		FY 2021		FY 2021	% of		FY 2020	Actual
		Budget		Actuals	Budget		Actuals	Variance
Revenues								
Charges for Services	\$	6,176,500	\$	5,991,385	97%	\$	6,020,106	<-1%
Capacity Fees		1,593,100		1,425,828	90%		997,558	43%
Fines & Forfeitures		55,800		35,959	64%		23,339	54%
Other Revenues:								
Interest Earnings		187,180		81,728	44%		435,825	-81%
Miscellaneous		7,100		9,144	129%		13,124	-30%
Total Revenues	\$	8,019,680	\$	7,544,045	94%	\$	7,489,953	1%
Expenditures								
Wastewater Administration:								
Salaries & Benefits	\$	177,580	\$	188,887	106%	\$	175,658	8%
Other Expenditures		39,810		29,935	75%		45,161	-34%
Wastewater Operations:								
Salaries & Benefits		1,031,690		870,562	84%		905,197	-4%
Utilities		505,308		445,657	88%		453,964	-2%
Maintenance		761,426		574,521	75%		358,110	60%
Other Expenditures		450,106		366,064	82%		1,455,823	-75%
Wastewater Capital Projects:								
Salaries & Benefits		124,760		117,736	94%		123,444	-5%
Other Expenditures		1,310		-	0%		232	-100%
Capital Improvement Projects		2,046,250		1,797,745	88%		3,611,498	-50%
Indirect Cost/Departmental Allocations:								
City Manager's Office		59,270		64,590	109%		54,990	17%
Human Resources		45,100		41,660	92%		39,460	6%
Financial Services		571,760		488,977	86%		568,805	-14%
Information Technology		229,830		190,602	83%		198,352	-4%
City Attorney's Office		162,170		45,275	28%		52,520	-14%
City Clerk's Office		11,180		10,280	92%		5,530	86%
General Services		75,810		74,540	98%		49,970	49%
Public Works		297,495		283,310	95%		254,390	11%
Debt Service		4,690,775		4,690,796	100%		4,691,796	<-1%
Contingencies		100,000		-	0%		(500,400)	N/A
Net Addition to Equipment Replacement Reserve		-		-	N/A		(520,400)	100%
Net Addition to Major Maintenance Reserve	Φ.	-	•	-	N/A	¢	(73,150)	100%
Total Expenditures	Þ	11,381,630	Þ	10,281,138	90%	Þ	12,451,349	-17%
Other Financing Sources (Uses)								
Transfers from General Fund	\$	3,400,000	\$	3,400,000	100%		3,447,000	-1%
Total Other Financing Sources (Uses)	\$	3,400,000	\$	3,400,000	100%	\$	3,447,000	-1%
Fund Balances								
Beginning Fund Balance, July 1, as restated	\$	15,161,724	\$	16,774,954	111%	\$	18,293,936	-8%
Ending Fund Balance, June 30:								
Operating Reserve	\$	1,498,675	\$	1,506,162	100%	\$	1,687,957	-11%
Equipment Replacement Reserve		858,159		966,558	113%		1,026,527	-6%
Major Maintenance Reserve		125,636		89,436	71%		89,436	<1%
Capital Improvements Reserve		3,900,000		3,163,000	81%		1,529,000	107%
Budget Carryovers Reserve		-		80,000	∞		40,000	100%
Unrestricted Fund Balance		8,817,304		11,632,705	132%		12,406,619	-6%
Total Ending Fund Balance, June 30	\$	15,199,774	\$	17,437,860	115%	\$	16,779,539	4%

All Funds Summary

	Fu	Beginning and Balance, ally 1, 2020	Revenues	Budgeted xpenditures	E	Actual xpenditures	En	ncumbrances	ı	Expenditures Including Encumbrances	% of Budget	ı	Net Interfund Transfers	Ending Fund Balance, June 30, 2021
General Fund	\$	13,245,530	\$ 37,827,746	\$ 21,906,723	\$	19,666,840	\$	-	\$	19,666,840	90%	\$	(8,110,320)	\$ 23,296,116
Special Revenue Funds														
Streets Fund	\$	1,256,742	\$ 1,078,212	\$ 1,205,980	\$	1,024,976	\$	-	\$	1,024,976	85%	\$	272,840	\$ 1,582,819
Affordable Housing Fund	\$	2,064,987	\$ 209,439	\$ 1,020,555	\$	64,865	\$	-	\$	64,865	6%	\$	200,000	\$ 2,409,561
Grants, Donations & Other Funds	\$	374,828	\$ 114,339	\$ 1,026,573	\$	89,440	\$	-	\$	89,440	9%	\$	-	\$ 399,727
Transportation Sales Tax Fund	\$	6,941,094	\$ 3,880,203	\$ 126,750	\$	48,314	\$	-	\$	48,314	38%	\$	(4,007,423)	\$ 6,765,560
Capital Projects Funds														
Development Impact Fees Funds	\$	2,723,500	\$ 673,740	\$ 1,404,417	\$	406,470	\$	20,881	\$	427,351	30%	\$	-	\$ 2,990,770
Capital Improvements Fund	\$	9,899,847	\$ 399,616	\$ 11,328,382	\$	9,133,692	\$	680,266	\$	9,813,957	87%	\$	8,174,831	\$ 9,340,601
Art in Public Places Fund	\$	152,605	\$ 740	\$ -	\$	-	\$	-	\$	-	N/A	\$	21,082	\$ 174,427
Enterprise Funds														
Public Transit Enterprise Fund	\$	-	\$ 46,400	\$ 137,850	\$	66,594	\$	-	\$	66,594	48%	\$	20,194	\$ -
Wastewater Enterprise Fund	\$	16,774,954	\$ 7,544,045	\$ 11,381,630	\$	10,281,138	\$	13,863	\$	10,295,001	90%	\$	3,400,000	\$ 17,437,860
Internal Service Funds														
Information Technology Internal Service Fund	\$	696,772	\$ 1,668,569	\$ 1,675,424	\$	1,478,841	\$	-	\$	1,478,841	88%	\$	28,797	\$ 915,296
Total All City Funds	\$	54,130,858	\$ 53,443,048	\$ 51,214,284	\$	42,261,168	\$	715,010	\$	42,976,177	84%	\$	-	\$ 65,312,739
Community Facilities Districts														
Sedona Summit II	\$	390,605	\$ 44,444	\$ 50,000	\$	50,000	\$	-	\$	50,000	100%	\$	-	\$ 385,049
Fairfield	\$	119,818	\$ 92,112	\$ 126,000	\$	126,000	\$	-	\$	126,000	100%	\$	-	\$ 85,930

				Endin	g Fund	Balanc	ces Summai	ry - Bu	dgetary	Basis						
	Ge	eneral Fund S	Streets Fund	Affordable Housing Fund	Gran Donatio Other F	ons &	ransportation ales Tax Fund	Impa	opment ct Fee nds	Capital Improvements Fund	Art in Public Places Fund		Info. Tech. Internal Service Fund	Total	CFD - Sedona Summit II	CFD - Fairfield
Nonspendable																
Prepaid items	\$	14,857												\$ 14,857		
Restricted																
Streets			\$ 432,159					\$	170,703					\$ 602,862		
Affordable housing		•		\$ 978,474				φ	170,703					\$ 978,474		
Court improvements				\$ 970,474	\$ 53	3,599								\$ 53,599		
·						3,311										
Criminal case processing						4,719								\$ 53,311 \$ 34,719		
Police programs					\$ 34	4,719		Φ 0	005 477							
Parks projects								\$ 2,	825,177		0.504			\$ 2,825,177		
Public art											\$ 6,584			\$ 6,584	A 005 040	
CFD capital improvements														\$ -	\$ 385,049	\$ 85,930
Committed																
Equipment replacement												\$ 966,558	885,296	\$ 1,851,854		
Major maintenance												\$ 89,436	3	\$ 89,436		
Court enhancements					\$ 201	1,446								\$ 201,446		
PSPRS contributions					\$ 13	3,544								\$ 13,544		
Military Park						8,181								\$ 8,181		
Transportation programs						\$	6,765,560							\$ 6,765,560		
Capital reserves (policy requirement)							-,,,			\$ 4,669,796		\$ 3.163.000		\$ 7,832,796		
Public art										.,,	\$ 167,843	,,		\$ 167,843		
Assigned																
Real estate/land acquisition		1,854,921												\$ 1,854,921		
Affordable housing		1,796,321		\$ 1,431,088										\$ 3,227,408		
Equipment replacement	\$	967,609												\$ 967,609		
Budget carryovers	\$	169,300										\$ 80,000				
Uptown improvements	\$	138,379												\$ 138,379		
Streets			\$ 1,150,660											\$ 1,150,660		
Employee programs						2,272								\$ 2,272		
Special events						1,365								\$ 21,365		
Park improvements						2,232								\$ 2,232		
Police Explorer's program						1,980								\$ 1,980		
Police programs						7,079								\$ 7,079		
Recreation programs					\$	11								\$ 1		
Capital improvements (in excess of policy requirement)									:	\$ 4,670,805				\$ 4,670,805		
Operating Reserves	\$	6,158,134										\$ 1,506,162	2	\$ 7,664,296		
Unassigned	\$	12,196,596						\$	(5,110)			\$ 11,632,705	5	\$ 23,824,190		
Totals	\$	23,296,116	\$ 1,582,819	\$ 2,409,561	\$ 399	9,727 \$	6,765,560	\$ 2,	990,770	\$ 9,340,601	\$ 174,427	\$ 17,437,860	915,296	\$ 65,312,739	\$ 385,049	\$ 85,930
<u> </u>						<u> </u>		· ,				. ,				

Nonspendable

Represents portion of fund balance already spent on FY 2022 expenditures

Restricted

Represents portion of fund balance with external restrictions in accordance with state statutes, development agreements, etc.

Committed

Represents portion of fund balance with internal restrictions in accordance with City Code, ordinances, and/or adopted policies

Assigned

Represents portion of fund balance with nonbinding assignments to specified purposes

Operating Reserves

Represents fully funded policy requirement for insulating programs during unforeseen events and revenue shortfalls

Unassigned

Represents FY 2021 surplus in the General Fund, deficit balance for general government and police impact fees owed, and surplus in Wastewater Fund planned for deferral of future rate increases

						Click to retur	II to Table of
Paid Park	in	g Program	Su	ımmary			
		FY 2021		FY 2021	% of	FY 2020	Actual
		Budget		Actuals	Budget	Actuals	Variance
Revenues							
Paid Parking Fees	\$	433,000	\$	376,685	87%	\$ 362,413	4%
Total Revenues	\$	433,000	\$	376,685	87%	\$ 362,413	4%
Program Support Costs							
Financial Services	\$	48,100	\$	36,372	76%	\$ 32,791	11%
Police		75,100		50,005	67%	68,296	-27%
Total Program Support Costs	\$	123,200	\$	86,377	70%	\$ 101,086	-15%
Net Revenues	\$	309,800	\$	290,308	94%	\$ 261,327	11%
Uptown Enhancement Costs							
Christmas Decorations	\$	82,385	\$	76,261	93%	\$ 81,770	-7%
Uptown Lighting Improvements		63,604		63,604	100%	2,500	2444%
Uptown Walkway Improvements		-		-	N/A	58,038	-100%
Parking Study		-		-	N/A	58,330	-100%
Land Purchases		-		-	N/A	898,880	-100%
Other Uptown Enhancement Projects		109,100		-	0%	-	N/A
Total Uptown Enhancement Costs	\$	255,089	\$	139,865	55%	\$ 1,099,518	-87%
Fund Balances							
Beginning Balance, July 1	\$	-	\$	(12,064)	∞	\$ 826,127	-101%
Total Ending Fund Balance, June 30	\$	54,711	\$	138,379	253%	\$ (12,064)	1247%

NOTE: The paid parking program exceeded the balance available for FY 2020 partly due to the suspension of parking fees during the pandemic, as well as the opportunity that arose during the year for land purchases for a potential parking garage site.

		(1)
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DCDU	outstand	1112

					Gei	neral Fund				Nas	stewater Fund	d			G	rand Totals	
			R	temaining	R	emaining		1	Remaining	F	Remaining			Remaining	F	Remaining	
Bond Issue/Lease	Maturity Dates	Interest Rates		Principal		Interest	Total		Principal		Interest		Total	Principal		Interest	Total
			ŀ	Payments	Р	ayments			Payments		Payments			Payments		Payments	
City Excise Tax Revenue Bonds	S																
Series 2012	7/1/2025-2026	4.5%	\$	-	\$	-	\$ -	\$	8,395,000	\$	1,893,038	\$	10,288,038	\$ 8,395,000	\$	1,893,038	\$ 10,288,038
Second Series 2015	7/1/2021-2027	1.94%	\$	6,665,000	\$	462,060	\$ 7,127,060	\$	-	\$	-	\$	-	\$ 6,665,000	\$	462,060	\$ 7,127,060
Sedona Wastewater Municipal I	Property Corporation Ex	ccise Tax Revenu	ıe E	Bonds													
Series 1998 ⁽²⁾	7/1/2021-2024	5.20-5.24%	\$	-	\$	-	\$ -	\$	4,905,000	\$	12,335,000	\$	17,240,000	\$ 4,905,000	\$	12,335,000	\$ 17,240,000
Capital Leases																	
MidState Energy	12/20/2021-2030	3.60%	\$	326,694	\$	69,726	\$ 396,420	\$	-	\$	-	\$	-	\$ 326,694	\$	69,726	\$ 396,420
Enterprise Fleet Management ⁽³⁾	7/2021-9/2026	3.88%-7.484%	\$	212,493	\$	34,822	\$ 247,315	\$	20,000	\$	3,576	\$	23,576	\$ 232,493	\$	38,398	\$ 270,891
Police Vehicle	7/30/2021-2024	1.82%	\$	67,442	\$	3,096	\$ 70,538	\$	-	\$	-	\$	-	\$ 67,442	\$	3,096	\$ 70,538
Police Camera System	8/30/2021-2025	1.85%	\$	185,261	\$	10,408	\$ 195,669	\$	-	\$	-	\$	-	\$ 185,261	\$	10,408	\$ 195,669
Police Vehicles	11/20/2021-2024	1.85%	\$	183,119	\$	8,547	\$ 191,666	\$	-	\$	=	\$	-	\$ 183,119	\$	8,547	\$ 191,666
Street Sweeper	4/26/2022-2026	2.05%	\$	250,206	\$	15,596	\$ 265,802	\$	-	\$	-	\$	-	\$ 250,206	\$	15,596	\$ 265,802
Installment Purchase Agreemen	nts																
American Christmas ⁽⁴⁾	7/15/2021-11/15/2021	0.00%	\$	41,842	\$	-	\$ 41,842	\$	-	\$	-	\$	-	\$ 41,842	\$	-	\$ 41,842
Grand Totals			\$	7,932,057	\$	604,255	\$ 8,536,312	\$	13,320,000	\$	14,231,614	\$	27,551,614	\$ 21,252,057	\$	14,835,869	\$ 36,087,926

⁽¹⁾ Bond semiannual interest payments to be made on July 1, 2021 were as follows:

 General Fund
 \$ 964,651

 Wastewater Fund
 4,498,888

 Total
 \$ 5,463,538

⁽²⁾ The Series 1998 bonds are comprised of capital appreciation bonds (CABs). CABs offer an investment return on an initial principal amount and are reinvested at a stated compounded rate until maturity. At maturity, the investor receives a single payment (the "maturity value") representing both the initial principal amount and the total investment return. The next maturity date is until July 1, 2020.

⁽³⁾ The Enterprise Fleet Management lease is a master lease agreement with individual schedule for each vehicle leased. The information presented represents a summary of the individual schedules combined.

⁽⁴⁾The installment purchase agreement with American Christmas is a 3-year agreement with no stated interest rate.

Capital Projects Summary

		Capital Projects Sun	nmary							
				Total	Project to Date				FY 2021	
Project		Funding Source		Budget	Actuals	% of	Bu	dget	Actuals	% of
110,000		r unumg cource		Daaget	Actuals	Budget	Du	agot	Actuals	Budget
Municipal Court										
Sinagua Courtroom Remodel (MC-01)		Court Restricted Revenues Capital Reserves	\$ \$	270,389 378,481		6% 3%	\$: \$	254,673	\$.	- 0% - N/A
	Project Total		\$	648,870		4%		254,673		- 0%
Parks & Recreation										
Restructure of Posse Grounds Park (PR-02)		Capital Reserves	\$	595,000	\$ 43,821	7%	\$	14,301	\$ 14,301	100%
Improvements at Ranger Station (PR-03)		CFD - Sedona Summit II	\$	215,214	\$ 149,642	70%	\$		\$ 50,000	
		CFD - Fairfield Development Impact Fees	\$ \$	501,527 917,416	\$ 297,527 \$ 24,747	59% 3%		126,000 133.481		
		Capital Reserves	\$	1,247,584	\$ 33,653	3%		/	\$ 33,653	
	Project Total		\$	2,881,741	\$ 505,568	18%	\$	492,340	\$ 234,400	48%
Shade Structures & Playground Equipment (PR-05) (estimated to resume in F	-Y2022)	Development Impact Fees	\$	24,490		100%	\$		\$	- N/A
		CFD - Sedona Summit II CFD - Fairfield	\$ \$	50,000 165,000	\$ -	0% 0%	\$ \$		\$ ·	- N/A - N/A
		Capital Reserves	\$	225,000		0%	\$	-		- N/A
	Project Total		\$	464,490	\$ 24,490	5%	\$	-	\$	- N/A
Bike Skills Park (PR-07)		Development Impact Fees	\$	181,755		57%	\$	24,311		
		Outside Participation Donations	\$ \$	37,096 3,000		101% 100%	\$ \$		\$.	- N/A - N/A
		Capital Reserves	\$	241,447		56%	\$	33,061		- 0%
	Project Total		\$	463,298	\$ 281,007	61%	\$	57,372	\$	- 0%
Police (DD 00)		0 110						100 -:		
Radio infrastructure (PD-02)		Capital Reserves	\$	993,939		25%		100,000		
Police Station Remodel (PD-03)		Capital Reserves	\$	697,426 533,464		16% 10%		440,893		
	Project Total	Development Impact Fees	\$ \$	533,464 1,230,890		10% 13%		298,327 739,220		
Shooting Range Improvements (PD-04)		RICO Monies	\$	66,388		100%	\$	25,000		
Choosing Nange improvements (i 2-04)		Development Impact Fees	\$	230,746		98%	\$	66,159		
	- · ·- ·	Capital Reserves	\$	433,117		121%	\$	25,933		
	Project Total		\$	730,251		112%		117,092		
In-Car Video System Replacement (PD-05)		Capital Reserves Development Impact Fees	\$ \$	164,419 20,881		12% 152%	\$ \$	117,264 20,881		
	Project Total		\$	185,300		27%		138,145		
Public Works										
Uptown Enhancements Unspecified Projects (PW-01)		Paid Parking Revenues	\$	309,100		0%		109,100		- 0%
	Project Total	1% for the Arts	\$ \$	50,000 359,100		0% 0%	\$ \$	109,100	\$ ·	- N/A - 0 %
Uptown Lighting Projects (PW-01b)	,	Paid Parking Revenues	\$	120,814		106%	\$	63,604		
<u> </u>		<u>-</u>								
Real Estate/Land Acquisition (PW-05)		Capital Reserves	\$	2,120,080	\$ 2,145,079	101%	\$ 2,	145,080	\$ 2,145,079	100%
Sedona in Motion Uptown Roadway Improvements (SIM-01)		Capital Reserves	\$	4,338,514	\$ 4,542,004	105%	\$		\$.	- N/A
openii reddinay improvenienie (enii e r)		Transportation Sales Tax	\$	83,257	\$ 162,500	195%		274,411		59%
	Project Total	Development Impact Fees	\$ \$		\$ 669,278 \$ 5,373,782	104% 106%	\$ \$	16,743 291,154		
Untour Northhound Improvements (CIM 04b)	r roject rotal			296,241				72,821		
Uptown Northbound Improvements (SIM-01b)		Transportation Sales Tax Development Impact Fees	\$ \$	/	\$ 531 \$ 42,444	0% 18%	\$ \$		\$ 531 \$ 42,444	
	Project Total		\$	535,000	\$ 42,975	8%	\$	72,821	\$ 42,975	5 59%
Uptown Parking Improvements (SIM-03a)		Capital Reserves	\$	13,463		100%	\$	-		- N/A
		Transportation Sales Tax Paid Parking Revenues	\$ \$	2,500,000 990,000		14% 100%	\$		\$ 346,540) 100% - N/A
		Debt Financing	\$	11,116,700	\$ 900,541	0%	\$	-	\$	- N/A
	Project Total		\$	14,620,163	\$ 1,348,544	9%	\$	346,542	\$ 346,540	100%
Wayfinding Signage (SIM-03b) (estimated to resume in FY2022)		Capital Reserves	\$	57,629		100%	\$		\$	- N/A
	Project Total	Transportation Sales Tax	\$ \$	243,280 300,909		0% 19%	\$ \$	-	\$	- N/A - N/A
Pedestrian Crossing at Tlaquepaque (SIM-04c)	1 TOJCCE TOTAL	Capital Reserves	\$	274,839		92%	\$			
redestrian crossing at naquepaque (Silvi-04c)		Transportation Sales Tax	\$	1,901,800		10%		348,996		
	Project Total	·	\$	2,176,639		20%		348,996		
SR 89A & SR 179 Right Turn Y Roundabout Bypass (SIM-04d)		Capital Reserves	\$	134,385	\$ 134,385	100%	\$	-	\$.	- N/A
		Bed Tax Allocation	\$	132,946		100% 49%	\$		\$ 462.275	- N/A 5 100%
	Project Total	Transportation Sales Tax	\$ \$	943,599 1,210,930	\$ 463,275 730,606	49% 60%		464,050 464,050	\$ 463,275 \$ 463,275	
Portal Lane to Ranger Road Connection (SIM-05a)		Capital Reserves	\$	41,384	\$ 33,138	80%	\$		\$.	- N/A
r oral zano le ranga rioda comiciali (emi coa)		Transportation Sales Tax	\$		\$ 6,395	2%	\$	-		
	Project Total	Development Impact Fees	\$ \$	296,754 684,188	\$ 16,360 \$ 55,894	6% 8%		278,903 278,903		
	Project rotal									
Forest Road Connection (SIM-05b)		Capital Reserves Transportation Sales Tax	\$ \$	159,517 1,291,379		93% 10%	\$ \$	108,606		- N/A 5 119%
		Development Impact Fees	\$	1,692,938		11%		512,712		
	Project Total		\$	3,143,834	\$ 462,753	15%	\$	621,318	\$ 233,214	38%
Ranger Road/Brewer Road Intersection & Ranger Extension Improvements (SIM-05c)	Transportation Sales Tax	\$	1,633,090		0%	\$	3,510		
	Project Total	Development Impact Fees	\$ \$	1,316,210 2,949,300		0% 0%	\$ \$	3,510	\$ 1,566 \$ 3,510	
Enhanced Transit Service - Tourism (SIM-08)	ojoot i otai	Capital Reserves	\$			63%	\$			- N/A
Linianceu Italian Service - Tourisiii (Sivi-00)		Grant Reserves	\$	126,132 40,072,000		0%	\$	-	\$	- N/A - N/A
		Outside Participation	\$	710,000	\$ 10,000	1%	\$	-	\$	- N/A
		Bed Tax Allocation Transportation Sales Tax	\$ \$	10,000 5,200,000	\$ 10,000 \$ 952,939	100% 18%	\$		\$ 952,939	- N/A 9 98%
		Debt Financing	\$	14,003,000		0%	\$		\$ 952,938	- N/A
	Project Total		\$	60,121,132		2%		970,000		
Posse Grounds Parking Improvements & Soldiers Pass Shared Use Path (SI	M-11b)	Capital Reserves	\$	73,000		103%	\$		\$	- N/A
	Project Total	Transportation Sales Tax	\$ \$	610,000 683,000		3% 14%	\$ \$	21,000 21,000		
	i roject rotal		φ	000,000	÷ 30,036	14/0	¥	21,000	- 20,508	. 100 /0

Capital Projects Summary

					Project to D	% of		FY 2021	% of
Project		Funding Source		Budget	Actuals	Budget	Budget	Actuals	Budget
Sedona in Motion (continued)		0 1110	_	40.400		10 050/	_	_	
Schnebly Hill Shared Use Path (SIM-11d) (estimated to resume in FY2024)		Capital Reserves Transportation Sales Tax	\$ \$	19,108 200,000					N/A N/A
	Project Total		\$	219,108					N/A
Navoti Drive to Dry Creek Road Shared Use Path (SIM-11e) (expected to rest			\$	40,545					N/A
	Project Total	Transportation Sales Tax	\$ \$	155,000 195,545					N/A N/A
Bicycle Green Lanes (SIM-11f)		Capital Reserves	\$	1,500				•	N/A
,		Transportation Sales Tax	\$	48,500	\$ 16,66	34%	\$ 33,333	\$ 16,667	50%
	Project Total		\$	50,000			· ·		50%
Thunder Mountain/Sanborn Shared Use Path & Drainage Improvements (SIM		Yavapai County Flood Control Development Impact Fees	\$ \$	195,000 74,900					93%
		Transportation Sales Tax	\$	1,014,625					108%
	Project Total	Capital Reserves	\$ \$	1,405,475 2,690,000					49% 100%
Chapel Road Shared Use Path (SIM-11h) (expected to resume in FY2022)		Capital Reserves	\$	68,350					N/A
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Transportation Sales Tax	\$	560,000	\$	- 0%	\$ -	\$ -	N/A
	Project Total		\$	628,350					N/A
Dry Creek Road Shared Use Path (SIM-11i)		Capital Reserves Outside Participation	\$ \$	52,700 17,000					N/A 100%
		Transportation Sales Tax	\$	690,000		18		72%	
	Project Total		\$	759,700	\$ 586,1	78 77%	\$ 732,399	\$ 533,478	73%
STPS Wayfinding Program (SIM-11k) (expected to move forward in FY2022)		Capital Reserves	\$	27,900		50 20%	\$ -	\$ -	N/A
Shared Use Path Expert Review (SIM-11L)		Capital Reserves Transportation Sales Tax	\$ \$	14,972					N/A 34%
	Project Total	Transportation Sales Tax	\$	14,972					34%
Travel Information System (SIM-12a)		Capital Reserves	\$	99,012	\$ 99,0	13 100%	\$ -	\$ -	N/A
		Development Impact Fees	\$	51,288					0%
	Project Total	Transportation Sales Tax	\$ \$	799,000 949,300					N/A 0%
Traffic Video Cameras (SIM-12b)		Capital Reserves	\$	45,911					N/A
		Transportation Sales Tax	\$	50,000	\$	- 0%	\$ 6,207	\$ -	0%
	Project Total		\$	95,911	\$ 21,2	78 22%	\$ 6,207	\$ -	0%
Storm Drainage Storm Drainage Easement Acquisition (SD-09) (expected to resume in FY20)	22)	Development Impact Fees	\$	50,761	\$ 50,76	60 100%	\$ -	\$ -	N/A
		Capital Reserves	\$	125,000					N/A N/A
Otherwoods Market Plan Hardets & Paris of Invalidation (OD 40)	Project Total	Vi Ot-Flt Otl	\$	175,761	· ·				
Stormwater Master Plan Update & Project Implementations (SD-10)		Yavapai County Flood Control Capital Reserves	\$ \$	430,000 300,000					N/A 100%
	Project Total	- 1	\$	730,000				\$ - \$ - \$ - \$ - \$ 99,989 \$ 99,989 \$ 195,255 \$ 1836,693	100%
Sunset Drive Crossing Drainage Improvements (SD-11)		Yavapai County Flood Control	\$	100,000					N/A
		Transportation Sales Tax Capital Reserves	\$ \$	200,000 1,035,000					98% 101%
	Project Total	Oupliar Neserves	\$	1,335,000					100%
Streets & Transportation									
Sanborn Drive/Thunder Mountain Road Overlay (ST-02)		Capital Reserves Grant	\$ \$	623,915 353,454					86% 124%
	Project Total	oran.	\$	977,369					100%
Shelby Drive/Sunset Drive Improvements (ST-04)		Grant	\$	500,000					35%
	Project Total	Capital Reserves	\$ \$	1,287,995 1,787,995					72% 57%
Street Sweeper (ST-05)		Capital Reserves	\$	180,000	· ·				0%
Wastewater			_	,	<u> </u>		, ,,,,,,,,	<u> </u>	
SR179 Sewer Main Replacement (WW-01B)		Wastewater Fees	\$	2,053,148	\$ 1,746,73	34 85%	\$ 1,366,250	\$ 1,366,246	100%
Brewer Road Force Main Valve Replacements (WW-01C)		Wastewater Fees	\$	100,000	\$	- 0%	\$ 78,478	\$ -	0%
Major Lift Station Upgrades (WW-01F)		Wastewater Fees	\$	960,000	\$ 25,0	16 3%	\$ 100,000	\$ 25,016	25%
SR179 Pump Station Wet Well Re-Piping (WW-01G)		Wastewater Fees	\$	131,230	\$ 131,23	30 100%	\$ 131,240	\$ 131,230	100%
Uptown Pump Station Wet Well Re-Piping (WW-01I)		Wastewater Fees	\$	142,899	\$ 142,89	99 100%	\$ 142,899	\$ 142,899	100%
WWRP Tertiary Filter Upgrades (WW-02)		Wastewater Fees	\$	2,005,983	\$ 1,949,9	72 97%	\$ 21,522	\$ 15,826	74%
SCADA System & Configuarion Upgrade (WW-04)		Wastewater Fees	\$	310,000	\$	- 0%	\$ 35,861	\$ -	0%
WWRP Odor Control (WW-05) (estimated to resume in FY2024)		Wastewater Fees	\$	359,660	\$ 24,66	60 7%	\$ -	\$ -	N/A
WWRP Recharge Wells (WW-06) (estimated to resume in FY2024)		Wastewater Fees	\$	10,621,293	\$ 5,477,69	98 52%	\$ -	\$ -	N/A
WWRP Reservoir Liner Replacement (WW-07)		Wastewater Fees	\$	1,050,000	\$	- 0%	\$ 50,000	\$ -	0%
HVAC System Replacement (WW-13)		Wastewater Fees	\$	120,000	\$ 116,52	28 97%	\$ 120,000	\$ 116,528	97%